



Computer Financial Modeling Workshops

New 2007 Version

Five Year Budget Model[®]

For



Higher Education

By

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Financial Modeling Consultant**

Main Menu

When the model is retrieved the main menu appears. By clicking on one of the buttons an Excel form is opened for further selection. The following pages of this document show the selection buttons and related forms.

|  Computer Financial Modeling Workshops®  Five Year Budget Model 2007® | |
|--|--|
| View Model | View models, financial data, ratios, etc. |
| Budget Assumptions | Budget Planning Assumptions |
| Calculate and Refresh | Calculate Workbook and Refresh Pivot Tables |
| Reports | View Reports |
| Charts | View Charts |
| Capitals | View Capital Expenditure |
| Budget Reconciliation | Budget Reconciliation |
| Instructions | Instructions for Model |
| Strategic Plan | View Strategic Plan |
| Demonstration | Demonstration of Model |
| Quit | Save and Quit the Model |

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View Button and View Form

When the View button is clicked the View Form is shown. The View form is an extremely convenient way to move around the model. The View form also has a routine to change the fiscal year for the model, split the screen and turn the row and column headers on and off. Click on an option button and OK to select a worksheet to view. Click cancel to choose a different button on the Main Menu.

View Form
X

| | | | | | |
|---|---|--|---|---|--|
| <p>Main Menu</p> <p><input type="radio"/> Main Menu</p> | <p>Models</p> <p><input type="radio"/> Admissions</p> <p><input type="radio"/> Enrollments</p> <p><input type="radio"/> Financial Aid</p> <p><input type="radio"/> Tuition Discounting</p> <p><input type="radio"/> Endowment Model</p> <p><input type="radio"/> Enrollment Retention</p> <p><input type="radio"/> Model Graphs</p> <p><input type="radio"/> Model</p> | <p>Budget Reports</p> <p><input type="radio"/> Budget Summary</p> <p><input type="radio"/> Aux Ent Summary</p> <p><input type="radio"/> Budget</p> | <p>Expense Budgets</p> <p><input type="radio"/> Department Detail</p> <p><input type="radio"/> Budget Code Table</p> <p><input type="radio"/> Budget Request Import</p> <p><input type="radio"/> Current Budget Import</p> <p><input type="radio"/> Budget Export</p> <p><input type="radio"/> Prior Year 1 Actual Import</p> <p><input type="radio"/> Prior Year 2 Actual Import</p> <p><input type="radio"/> Prior Year 3 Actual Import</p> <p><input type="radio"/> Budget Graphs</p> <p><input type="radio"/> Budget Reconciliation</p> <p><input type="radio"/> Expense</p> | <p>Position Budgets</p> <p><input type="radio"/> Position Budget Faculty</p> <p><input type="radio"/> Position Budget Staff</p> <p><input type="radio"/> Position Codes Table</p> | <p>Financial Data</p> <p><input type="radio"/> Financial Position</p> <p><input type="radio"/> Financial Ratios</p> <p><input type="radio"/> DOE Ratio</p> <p><input type="radio"/> Summary Statistics</p> <p><input type="radio"/> Interim Fin Statements</p> |
| <p>Assumptions</p> <p><input type="radio"/> Budget Planning Assumptions</p> <p><input type="radio"/> Expense Assumptions Percent</p> <p><input type="radio"/> Expense Assumptions Dollar</p> <p><input type="radio"/> Financial Aid Assumptions</p> <p><input type="radio"/> Assumptions</p> | <p>Revenue Budgets</p> <p><input type="radio"/> Revenue Detail</p> <p><input type="radio"/> Tuition Detail</p> <p><input type="radio"/> Fee Detail</p> <p><input type="radio"/> Room and Board Revenue</p> <p><input type="radio"/> Revenue</p> | <p>Expense Budget Pivot Tables</p> <p><input type="radio"/> Object Pivot Table</p> <p><input type="radio"/> Dept Sum Pivot Table</p> <p><input type="radio"/> Division Pivot Table</p> <p><input type="radio"/> VP Object Pivot</p> <p><input type="radio"/> Budget Officer Pivot Table</p> <p><input type="radio"/> Location Pivot Table</p> <p><input type="radio"/> Refresh All Pivot Tables</p> | <p>Position Budget Pivot Tables</p> <p><input type="radio"/> FTE Pivot Table</p> <p><input type="radio"/> Head Count Pivot Table</p> <p><input type="radio"/> Budget Pivot Table</p> <p><input type="radio"/> Budget Object Table</p> <p><input type="radio"/> Position Codes Analysis</p> <p><input type="radio"/> Refresh All Pivot Tables</p> | <p>Capital Expense</p> <p><input type="radio"/> Capital Summary</p> <p><input type="radio"/> Capital Building</p> <p><input type="radio"/> Capital Equipment</p> <p><input type="radio"/> Capital Other</p> <p><input type="radio"/> Capital</p> | <p>Reference</p> <p><input type="radio"/> Getting Started</p> <p><input type="radio"/> Model Flow Chart</p> <p><input type="radio"/> Insert a Blank Sheet</p> <p><input type="radio"/> Range Names</p> <p><input type="radio"/> Developers Notes</p> <p><input type="radio"/> Instructions</p> <p><input type="radio"/> Support</p> |
| <p>Managment Reports</p> <p><input type="radio"/> President's Report</p> <p><input type="radio"/> VP Academic Affairs's Report</p> <p><input type="radio"/> VP Finance and Administration's Report</p> <p><input type="radio"/> VP Student Affairs's Report</p> <p><input type="radio"/> VP Institutional Advancement's Report</p> | | | | | |

Use this View Form to select Worksheets in the Five Year Budget Model.

OK

Cancel

Main Menu

View Preferences

Split Sreen On

Split Sreen Off

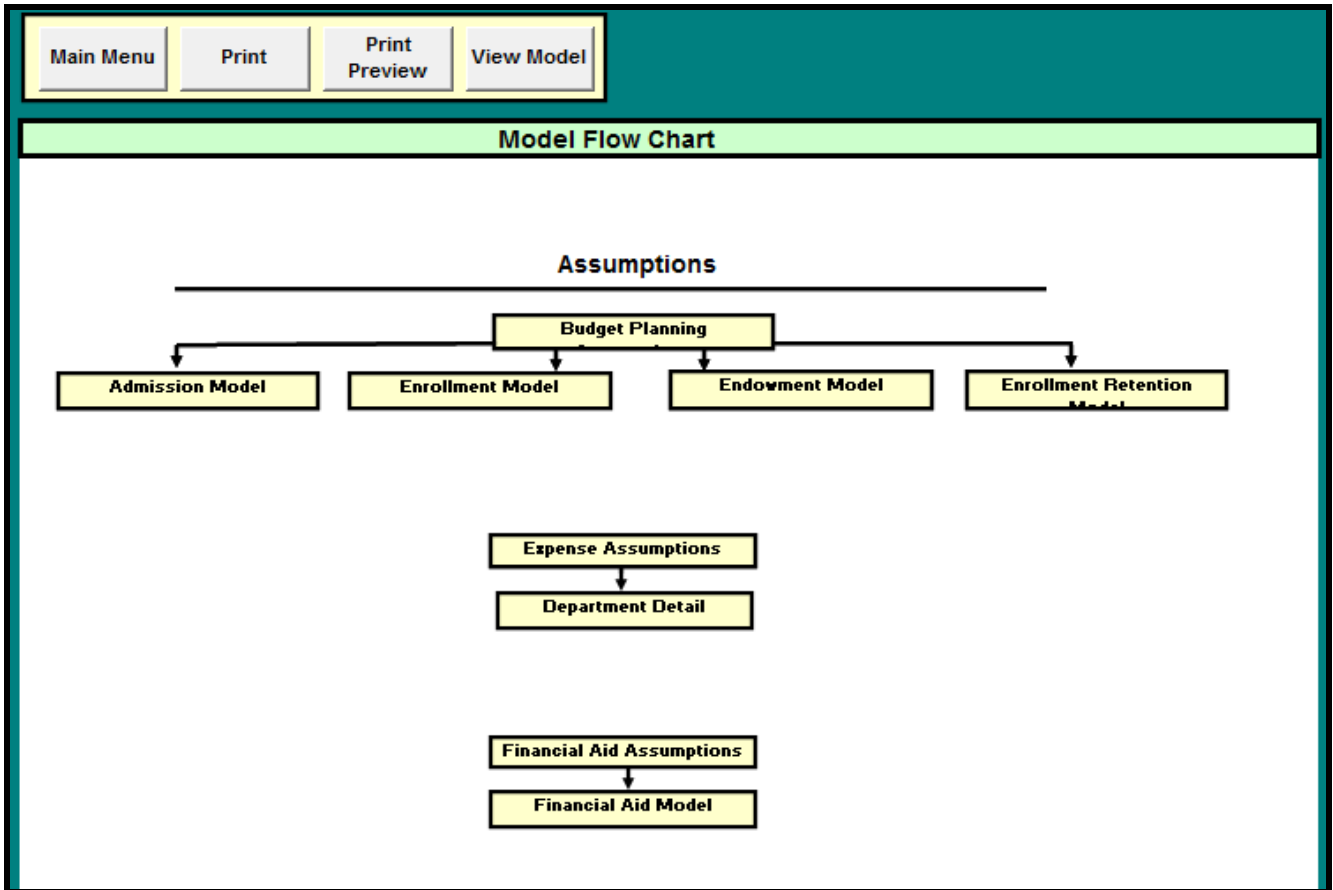
Do Not Show Comments

Show Comments

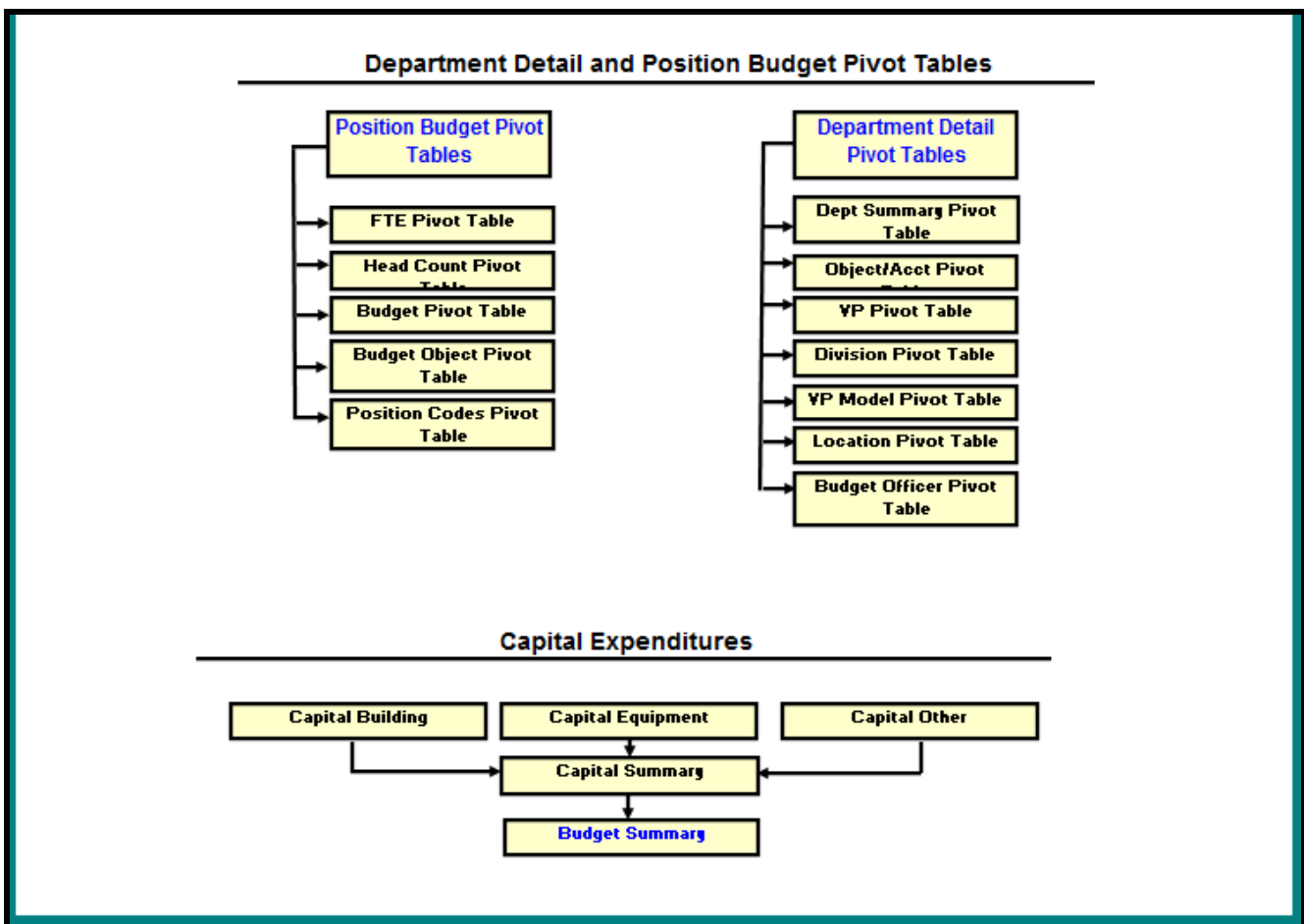
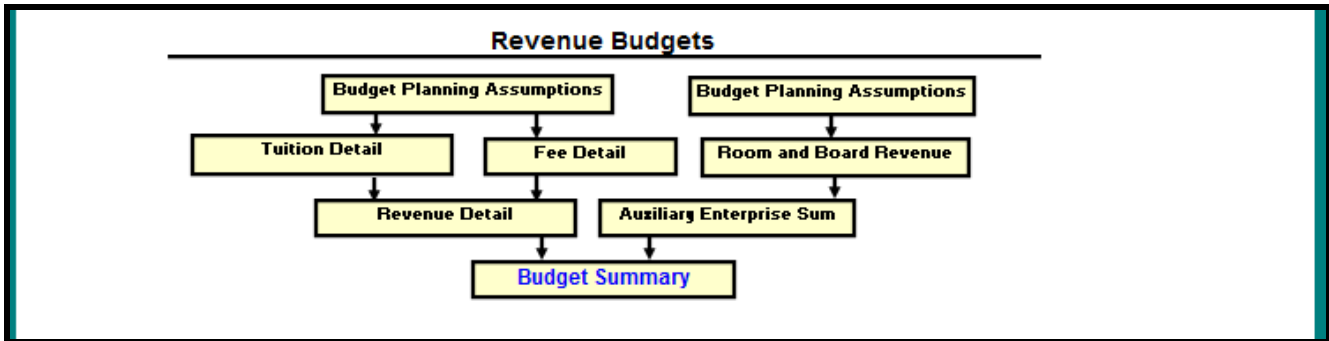
Show Comment Indicator

Model Flow Chart

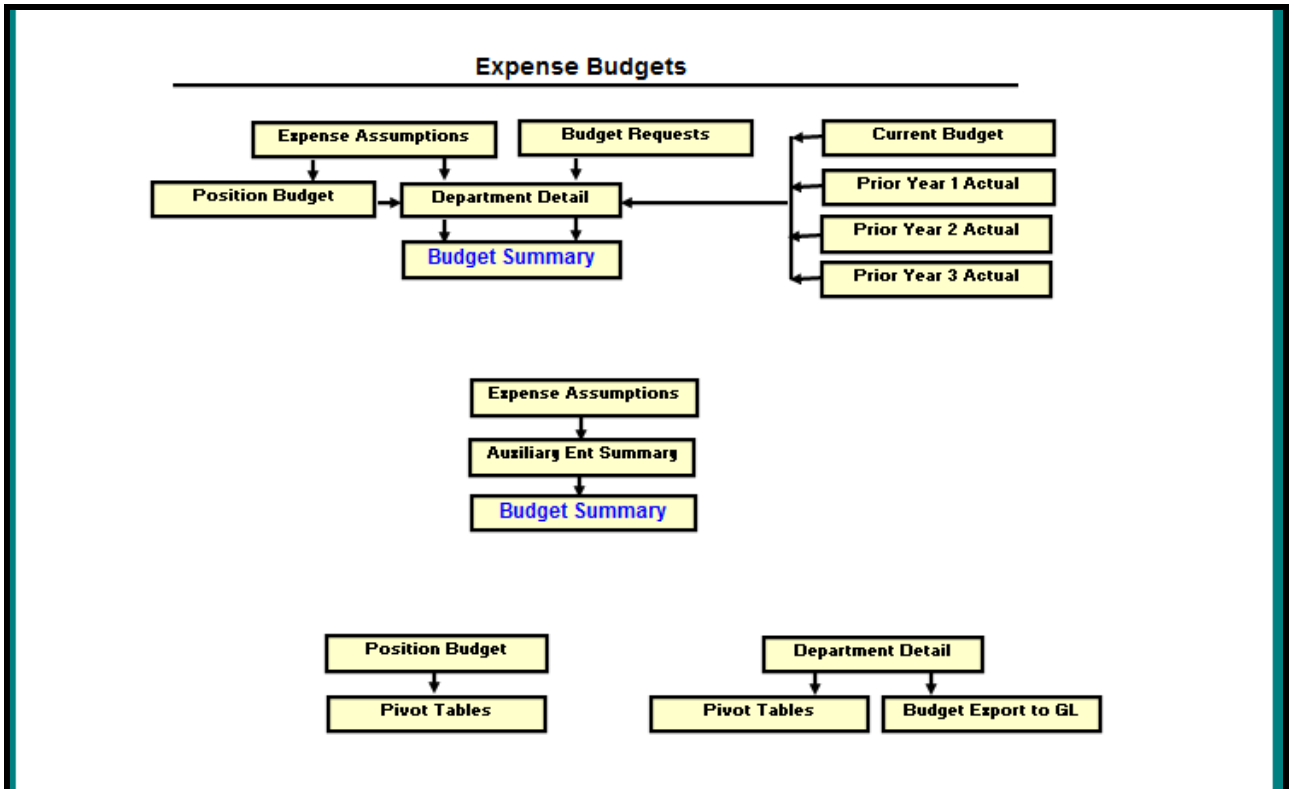
The Model Flow Chart shows how the data from the different worksheets is used with the entered assumptions to create the budget summary.



Model Flow Chart (Continue)



Model Flow Chart (Continue)



Budget Planning Assumptions Worksheet

This worksheet is used to enter the data for the current fiscal year along with expected changes so that the new budget summary can be forecasted. All of the models assumptions are on this worksheet except for the expense account (object) percent and dollar changes, and financial aid assumptions.

| | | | | |
|-----------|----------------|---|------------|-------------------|
| Main Menu | Print | Print Preview | View Model | Split Screen On |
| Demo | Strategic Plan | Calculate Workbook and Refresh Pivot tables | | Splitt Screen Off |

| | | | | | | |
|-----------------------------|--------|----------------------|----------------|----------------|----------------|----------------|
| Budget Planning Assumptions | 2008 | Five Year Projection | | | | |
| | Budget | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |

Current Fiscal Year 2008 ←

Admissions Models Assumptions

| | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|----------------------------|------|------|------|------|------|------|
| Undergraduate | | | | | | |
| Inquiry Rate | 10% | 10% | 10% | 10% | 10% | 10% |
| Accepted rate | 85% | 85% | 85% | 85% | 85% | 85% |
| Enrollment rate | 35% | 35% | 35% | 35% | 35% | 35% |
| Freshmen Enrollment | 600 | 600 | 600 | 600 | 600 | 600 |
| Graduate | | | | | | |
| Accepted rate | 50% | 50% | 50% | 50% | 50% | 50% |
| Enrollment rate | 75% | 75% | 75% | 75% | 75% | 75% |
| Graduate Enrollment | 300 | 300 | 300 | 300 | 300 | 300 |
| Special Program | | | | | | |
| Accepted rate | 25% | 25% | 25% | 25% | 25% | 25% |
| Enrollment rate | 75% | 75% | 75% | 75% | 75% | 75% |
| Special Program Enrollment | 100 | 100 | 100 | 100 | 100 | 100 |

CFMW:
Enter Current Fiscal Year and press F9 to re-calculate workbook.

CFMW:
Enter data in only the cells that are colored gray.

Budget Planning Assumptions Worksheet (Continue)

| Budget Planning Assumptions | 2008 | Five Year Projection | | | | |
|---|---------------------|----------------------|----------------|----------------|----------------|----------------|
| | Budget | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| <u>Enrollment Model Assumptions</u> | | | | | | |
| Base Year Enrolments - Undergraduate | | | | | | |
| <u>Enrollments Semester I</u> | | | | | | |
| Freshmen | 600 | | | | | |
| Sophomores | 480 | | | | | |
| Juniors | 432 | | | | | |
| Seniors | 410 | | | | | |
| | 1,922 | | | | | |
| Transfers | 150 | 150 | 150 | 150 | 150 | 150 |
| Total Semester I | <u>2,072</u> | | | | | |
| <u>Enrollments Semester II</u> | | | | | | |
| Freshmen | 576 | | | | | |
| Sophomores | 461 | | | | | |
| Juniors | 415 | | | | | |
| Seniors | 394 | | | | | |
| | 1,846 | | | | | |
| Transfers | 150 | | | | | |
| Total Semester II | <u>1,996</u> | | | | | |
| Base Year Enrolments - Graduate | | | | | | |
| Year One | 300 | | | | | |
| Year Two | 250 | | | | | |
| Year Three | 200 | | | | | |
| Total | 750 | | | | | |
| Base Year Enrolments - Special Programs | | | | | | |
| Freshmen | 100 | | | | | |
| Sophomores | 90 | | | | | |
| Juniors | 81 | | | | | |
| Seniors | 73 | | | | | |
| Total | 344 | | | | | |
| Undergraduate Attrition Rates | | | | | | |
| Freshmen | 20.0% | 20.0% | 20.0% | 20.0% | 20.0% | 20.0% |
| Sophomores | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% |
| Juniors | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| Undergraduate Semester II Enrollment Retention Rates | | | | | | |
| | 96% | 96% | 96% | 96% | 96% | 96% |
| Graduate Attrition Rates | | | | | | |
| | 15.0% | 15.0% | 15.0% | 15.0% | 15.0% | 15.0% |
| Special Programs Attrition Rates | | | | | | |
| | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% |

Budget Planning Assumptions Worksheet (Continue)

| Budget Planning Assumptions | 2008 | Five Year Projection | | | | |
|--|--------|----------------------|----------------|----------------|----------------|----------------|
| | Budget | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| <u>Financial Aid Model Assumptions</u> | | | | | | |
| Financial Aid Assumptions are entered on the Financial Aid Assumption Worksheet. | | | | | | |
| <u>Endowment Model Assumptions</u> | | | | | | |
| Rate of Return | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% |
| Spending Rate | 4.0% | 4.0% | 4.0% | 4.0% | 4.0% | 4.0% |
| <u>Enrollment Retention Model Assumptions</u> | | | | | | |
| Enrollment Percent Increase | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |

Budget Planning Assumptions Worksheet (Continue)

| Budget Planning Assumptions | 2008 | Five Year Projection | | | | |
|---|-----------|----------------------|-----------|-----------|-----------|-----------|
| | Budget | 2009 | 2010 | 2011 | 2012 | 2013 |
| | | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
| REVENUES | | | | | | |
| Tuition | | | | | | |
| Semester I Full-Time Enrollments and Credit Hours | | | | | | |
| Undergraduate Full-Time Enrollment | 2,072 | 2,072 | 2,072 | 2,072 | 2,072 | 2,072 |
| Undergraduate Part-Time Credit Hours | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Graduate Credit Hours | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Semester II Full-Time Enrollments and Credit Hours | | | | | | |
| Undergraduate Full-Time Enrollment | 1,996 | 1,990 | 1,990 | 1,990 | 1,990 | 1,990 |
| Undergraduate Part-Time Credit Hours | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Graduate Credit Hours | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Intersession Credit Hours | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Special Program Enrollment | 344 | 344 | 344 | 344 | 344 | 344 |
| Summer Session Credit Hours | | | | | | |
| Undergraduate Credit Hours | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 |
| Graduate Credit Hours | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Tuition Percent Increase | | | | | | |
| Undergraduate Full-Time | | 5% | 5% | 5% | 5% | 5% |
| Undergraduate Part-Time Credit Hours | | 5% | 5% | 5% | 5% | 5% |
| Special Program | | 5% | 5% | 5% | 5% | 5% |
| Graduate Credit Hours | | 5% | 5% | 5% | 5% | 5% |
| Tuition Rates per Year | | | | | | |
| Undergraduate Full-Time | \$ 20,000 | \$ 21,000 | \$ 22,050 | \$ 23,153 | \$ 24,310 | \$ 25,526 |
| Undergraduate Part-Time Credit Hours | 600 | \$ 630 | \$ 662 | \$ 695 | \$ 729 | \$ 766 |
| Special Program | 22,000 | \$ 23,100 | \$ 24,255 | \$ 25,468 | \$ 26,741 | \$ 28,078 |
| Graduate Credit Hours | 750 | \$ 788 | \$ 827 | \$ 868 | \$ 912 | \$ 957 |
| Continuing Education Budget | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 |

Budget Planning Assumptions Worksheet (Continue)

| Budget Planning Assumptions | 2008 | Five Year Projection | | | | |
|-------------------------------------|--------|----------------------|----------------|----------------|----------------|----------------|
| | Budget | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Fees | | | | | | |
| <u>Fees Percent Increase</u> | | | | | | |
| Technology Fee | 5% | 5% | 5% | 5% | 5% | 5% |
| Lab Fee | 5% | 5% | 5% | 5% | 5% | 5% |
| Payment Plan fee | 5% | 5% | 5% | 5% | 5% | 5% |
| Add Drop Fee | 5% | 5% | 5% | 5% | 5% | 5% |
| Degree Fee | 5% | 5% | 5% | 5% | 5% | 5% |
| Student Activity Fee | 5% | 5% | 5% | 5% | 5% | 5% |
| Health Fee | 5% | 5% | 5% | 5% | 5% | 5% |
| Testing Fee | 5% | 5% | 5% | 5% | 5% | 5% |
| Special Program Fee | 5% | 5% | 5% | 5% | 5% | 5% |
| <u>Fee Rates</u> | | | | | | |
| Technology Fee | 1,000 | 1,050 | 1,103 | 1,158 | 1,216 | 1,276 |
| Lab Fee | 300 | 315 | 331 | 347 | 365 | 383 |
| Payment Plan fee | 75 | 79 | 83 | 87 | 91 | 96 |
| Add Drop Fee | 100 | 105 | 110 | 116 | 122 | 128 |
| Degree Fee | 200 | 210 | 221 | 232 | 243 | 255 |
| Student Activity Fee | 300 | 315 | 331 | 347 | 365 | 383 |
| Health Fee | 200 | 210 | 221 | 232 | 243 | 255 |
| Testing Fee | 50 | 53 | 55 | 58 | 61 | 64 |
| Special Program Fee | 1,200 | 1,260 | 1,323 | 1,389 | 1,459 | 1,532 |
| <u>Fee Count</u> | | | | | | |
| Technology Fee | 2,034 | 2,031 | 2,031 | 2,031 | 2,031 | 2,031 |
| Lab Fee | 400 | 400 | 400 | 400 | 400 | 400 |
| Payment Plan fee | 250 | 250 | 250 | 250 | 250 | 250 |
| Add Drop Fee | 100 | 100 | 100 | 100 | 100 | 100 |
| Degree Fee | 402 | 402 | 402 | 402 | 402 | 402 |
| Student Activity Fee | 2,034 | 2,031 | 2,031 | 2,031 | 2,031 | 2,031 |
| Health Fee | 350 | 350 | 350 | 350 | 350 | 350 |
| Testing Fee | 50 | 50 | 50 | 50 | 50 | 50 |
| Special Program Fee | 344 | 344 | 344 | 344 | 344 | 344 |

Budget Planning Assumptions Worksheet (Continue)

| Budget Planning Assumptions | 2008 | Five Year Projection | | | | |
|------------------------------------|--------------|----------------------|----------------|----------------|----------------|----------------|
| | Budget | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Auxiliary Enterprises | | | | | | |
| Room revenue | | | | | | |
| Room Charges per Year | | | | | | |
| Single | 8,000 | 8,400 | 8,820 | 9,261 | 9,724 | 10,210 |
| Double | 7,500 | 7,875 | 8,269 | 8,682 | 9,116 | 9,572 |
| Triple | 7,000 | 7,350 | 7,718 | 8,103 | 8,509 | 8,934 |
| Residence Hall Rate Changes | | | | | | |
| Single | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| Double | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| Triple | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| Residence Hall Rate Counts | | | | | | |
| Washington Hall Singles | 10 | 10 | 10 | 10 | 10 | 10 |
| Washington Hall Doubles | 364 | 364 | 364 | 364 | 364 | 364 |
| Washington Hall Triples | 6 | 6 | 6 | 6 | 6 | 6 |
| Total Washington Hall | 380 | 380 | 380 | 380 | 380 | 380 |
| Jefferson Hall Singles | 12 | 12 | 12 | 12 | 12 | 12 |
| Jefferson Hall Doubles | 504 | 557 | 557 | 557 | 557 | 557 |
| Jefferson Hall Triples | 3 | 3 | 3 | 3 | 3 | 3 |
| Total Jefferson Hall | 519 | 572 | 572 | 572 | 572 | 572 |
| Adams Hall Singles | 21 | 21 | 21 | 21 | 21 | 21 |
| Adams Hall Doubles | 214 | 200 | 200 | 200 | 200 | 200 |
| Adams Hall Triples | 231 | 231 | 231 | 231 | 231 | 231 |
| Total Adams Hall | 466 | 452 | 452 | 452 | 452 | 452 |
| Madison Hall Singles | 30 | 30 | 30 | 30 | 30 | 30 |
| Madison Hall Doubles | 180 | 180 | 180 | 180 | 180 | 180 |
| Madison Hall Triples | 60 | 60 | 60 | 60 | 60 | 60 |
| Total Madison Hall | 270 | 270 | 270 | 270 | 270 | 270 |
| Total Room Count | 1,635 | 1,674 | 1,674 | 1,674 | 1,674 | 1,674 |
| Room Vacancy Percentage | | | | | | |
| Washington Hall Doubles | 1% | 1% | 1% | 1% | 1% | 1% |
| Jefferson Hall Doubles | 1% | 1% | 1% | 1% | 1% | 1% |
| Adams Hall Doubles | 1% | 1% | 1% | 1% | 1% | 1% |
| Madison Doubles | 1% | 1% | 1% | 1% | 1% | 1% |

Budget Planning Assumptions Worksheet (Continue)

| Budget Planning Assumptions | 2008 | Five Year Projection | | | | |
|--|-------------|----------------------|----------------|----------------|----------------|----------------|
| | Budget | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Board Revenue | | | | | | |
| Meal Plan Charges per Year | | | | | | |
| 5 Meal Plan | 2,000 | 2,100 | 2,205 | 2,315 | 2,431 | 2,553 |
| 10 Meal Plan | 3,300 | 3,500 | 3,675 | 3,859 | 4,052 | 4,254 |
| 14 Meal Plan | 1,750 | 1,838 | 1,929 | 2,026 | 2,127 | 2,233 |
| 19 Meal Plan | 3,800 | 3,990 | 4,190 | 4,399 | 4,619 | 4,850 |
| Meal Plan Rate Changes | | | | | | |
| 5 Meal Plan | 5% | 5% | 5% | 5% | 5% | 5% |
| 10 Meal Plan | 5% | 5% | 5% | 5% | 5% | 5% |
| 14 Meal Plan | 5% | 5% | 5% | 5% | 5% | 5% |
| 19 Meal Plan | 5% | 5% | 5% | 5% | 5% | 5% |
| Meal Plan Counts | | | | | | |
| 5 Meal Plan | 100 | 100 | 100 | 100 | 100 | 100 |
| 10 Meal Plan | 250 | 250 | 250 | 250 | 250 | 250 |
| 14 Meal Plan | 400 | 400 | 400 | 400 | 400 | 400 |
| 19 Meal Plan | 700 | 700 | 700 | 700 | 700 | 700 |
| Total Meal Plan Counts | 1450 | 1450 | 1450 | 1450 | 1450 | 1450 |
| Other Auxiliary Enterprises Revenue Budgets | | | | | | |
| Laundry | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 |
| Cafeteria | 950,000 | 950,000 | 950,000 | 950,000 | 950,000 | 950,000 |
| Bookstore | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 |
| Print Shop | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Vending Machines | 415,000 | 415,000 | 415,000 | 415,000 | 415,000 | 415,000 |

Budget Planning Assumptions Worksheet (Continue)

| Budget Planning Assumptions | 2008 | Five Year Projection | | | | |
|---|------------------|----------------------|----------------|----------------|----------------|----------------|
| | Budget | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Expenses | | | | | | |
| | Inflation | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| <p>Note: Object code percent changes are entered on the Expense Assumption Worksheet %. Dollar Changes by Department and Object are entered on the Expense Assumption Worksheet \$. Capitals are entered on the Capital Expenditure Worksheets. The Budget Code Table Worksheet includes option codes that are used to built Pivot Tables. This table includes codes for Division Name (Function), Vice President, Budget Officer, Location.</p> | | | | | | |
| Budget Summary | | | | | | |
| Debt Service | 14,000,000 | 14,000,000 | 14,000,000 | 14,000,000 | 14,000,000 | 14,000,000 |
| Capital Expenditures | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 |
| Deferred Maintenance | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 |
| Funded Depreciation | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 |

Peter Lauer:
Enter percent increase or decrease to forecast expense changes.

CFMW:
Flows to Budget Summary Sheet

Expense Assumptions Percentages

This sheet is used to enter the percent changes for various expenses.

| Expense Assumptions Percent | | Five Year Projection | | | | |
|-----------------------------|---------------------------|----------------------|----------------|----------------|----------------|----------------|
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Inflation | | 0% | 0% | 0% | 0% | 0% |
| Object | Salaries and Wages | | | | | |
| 5110 | Faculty Salaries | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5220 | Admin. & Managerial | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5310 | Office Staff | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5420 | Trades, Workmen | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5430 | Housekeepers | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5520 | Student Work Program | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Object | Benefits | | | | | |
| 5910 | Retirement, Professionals | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5920 | Retirement, Hourly | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5926 | Insurance Group Life | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5930 | Health | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5940 | Workmens' Comp | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5980 | Social Security | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5991 | Tuition Remission Prof | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 5992 | Tuition Remission Hourly | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |

CFMW:
From Budget Planning Assumption sheet.

CFWM:
Enter percent changes for each year.

Expense Assumptions Percentages (Continue)

| Expense Assumptions Percent | | Five Year Projection | | | | |
|-----------------------------|--------------------------------|----------------------|----------------|----------------|----------------|----------------|
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Object | Non-Salary and Benefits | | | | | |
| 6001 | Postage | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6002 | Advertising/Public Rel. | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6003 | Pamphlets & Periodicals | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6005 | Memberships | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6011 | Telephone Usage Charge | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6101 | Photocopying | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6103 | Printing Contracted | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6201 | Travel | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6401 | Insurance Expense | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6501 | Electricity | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6502 | Natural Gas | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6504 | Gasoline-Oil-Grease | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6506 | Refuse Collection | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6507 | Sewer Tax | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6508 | Steam | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6701 | Supplies, Office | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6702 | Supplies - Instructional | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6804 | Repair, Buildings | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6907 | Game Expense | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6915 | Purchases, Food | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 6930 | Research | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 7000 | Scholarships | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 7500 | Equipment | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| 8020 | Principle & Interest | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |

Expense Assumptions Dollars

This sheet is used to enter the dollar values for various expenses, so that the upcoming years' expenses can be projected.

| Expense Assumptions Dollars | | | | | | | | | | | | | | |
|-----------------------------|---------------|----------------|-------------------|--------------------------------|--------------------------------|--------------------------------|----------------|---------------------------|---------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|----------------------------------|
| Dept. Number | Object Number | Dept. Name | Object Name | 2004 Prior Year 3 Actual | 2005 Prior Year 2 Actual | 2006 Prior Year 1 Actual | 2007 Budget | 2008 Budget Request | 2008 Working Budget | 2008 Projection Year 1 | 2009 Projection Year 2 | 2010 Projection Year 3 | 2011 Projection Year r 4 | 2012 Projection Year ear 5 |
| 72000 | 6804 | Buildings | Repair, Buildings | 98,809 | 104,621 | 110,434 | 113,195 | 116,246 | 116,246 | 116,246 | 116,246 | 116,246 | 116,246 | 116,246 |
| 74010 | 6401 | Power Plant | Insurance Expense | 206,383 | 218,523 | 230,663 | 236,429 | 242,803 | 242,803 | 242,803 | 242,803 | 242,803 | 242,803 | 242,803 |
| 74010 | 6501 | Power Plant | Electricity | 309,573 | 327,784 | 345,994 | 354,644 | 364,204 | 364,204 | 364,204 | 364,204 | 364,204 | 364,204 | 364,204 |
| 74010 | 6502 | Power Plant | Natural Gas | 206,383 | 218,523 | 230,663 | 236,429 | 242,803 | 242,803 | 242,803 | 242,803 | 242,803 | 242,803 | 242,803 |
| 74010 | 6804 | Power Plant | Repair, Buildings | 144,468 | 152,966 | 161,464 | 165,500 | 169,962 | 169,962 | 169,962 | 169,962 | 169,962 | 169,962 | 169,962 |
| 74020 | 6507 | Disposal Plant | Sewer Tax | 65,408 | 69,255 | 73,103 | 74,930 | 76,950 | 76,950 | 76,950 | 76,950 | 76,950 | 76,950 | 76,950 |
| 74020 | 6508 | Disposal Plant | Steam | 43,605 | 46,170 | 48,735 | 49,953 | 51,300 | 51,300 | 51,300 | 51,300 | 51,300 | 51,300 | 51,300 |
| 75010 | 6506 | Grounds | Refuse Collection | 53,016 | 56,135 | 59,253 | 60,735 | 62,372 | 62,372 | 62,372 | 62,372 | 62,372 | 62,372 | 62,372 |
| 75010 | 6804 | Grounds | Repair, Buildings | 31,810 | 33,681 | 35,552 | 36,441 | 37,423 | 37,423 | 37,423 | 37,423 | 37,423 | 37,423 | 37,423 |

CFMW:
CFMW:
Enter a budget in dollars.

Admissions Models

This sheet shows the projected admissions data for the upcoming years.

| Admissions Model - Undergraduate | | | | | | |
|------------------------------------|------------------|----------------------|-------------|-------------|-------------|-------------|
| Admissions Model Undergraduate | 2008 Budget | Five Year Projection | | | | |
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Inquiries | 20,168 | 20,168 | 20,168 | 20,168 | 20,168 | 20,168 |
| Applied | 2,017 | 2,017 | 2,017 | 2,017 | 2,017 | 2,017 |
| Accepted | 1,714 | 1,714 | 1,714 | 1,714 | 1,714 | 1,714 |
| Inquiry Rate | 10% | 10% | 10% | 10% | 10% | 10% |
| Accepted rate | 85% | 85% | 85% | 85% | 85% | 85% |
| Enrollment rate | 35% | 35% | 35% | 35% | 35% | 35% |
| Freshmen Enrollment | 600 | 600 | 600 | 600 | 600 | 600 |
| Admissions Model - Graduate | | | | | | |
| Admissions Model Graduate | Base Budget 2008 | Five Year Projection | | | | |
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Applied | 800 | 800 | 800 | 800 | 800 | 800 |
| Accepted | 400 | 400 | 400 | 400 | 400 | 400 |
| Accepted rate | 50% | 50% | 50% | 50% | 50% | 50% |
| Enrollment rate | 75% | 75% | 75% | 75% | 75% | 75% |
| Graduate Enrollment | 300 | 300 | 300 | 300 | 300 | 300 |
| Admissions Model - Special Program | | | | | | |
| Admissions Model Special Programs | Base Budget 2008 | Five Year Projection | | | | |
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Applied | 533 | 533 | 533 | 533 | 533 | 533 |
| Accepted | 133 | 133 | 133 | 133 | 133 | 133 |
| Accepted rate | 25% | 25% | 25% | 25% | 25% | 25% |
| Enrollment rate | 75% | 75% | 75% | 75% | 75% | 75% |
| Special Program Enrol | 100 | 100 | 100 | 100 | 100 | 100 |

CFMW:
From Budget Planning Assumptions Sheet

CFMW:
From Budget Planning Assumptions Sheet

CFMW:
From Budget Planning Assumptions Sheet

Enrollment Models

This sheet shows the projected enrollment data for the upcoming years.

| Enrollment Model Semester I | | | | | | |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
| Enrollment Model Semester I | 2008 Budget | Five Year Projection | | | | |
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Enrollment Attrition Rates | | | | | | |
| Freshmen | 20.0% | 20.0% | 20.0% | 20.0% | 20.0% | 20.0% |
| Sophomores | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% |
| Juniors | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| Enrollments Semester I | | | | | | |
| Freshmen | 600 | 600 | 600 | 600 | 600 | 600 |
| Sophomores | 480 | 480 | 480 | 480 | 480 | 480 |
| Juniors | 432 | 432 | 432 | 432 | 432 | 432 |
| Seniors | 410 | 410 | 410 | 410 | 410 | 410 |
| | 1,922 | 1,922 | 1,922 | 1,922 | 1,922 | 1,922 |
| Transfers | 150 | 150 | 150 | 150 | 150 | 150 |
| Total Semester I | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> |
| Enrollment Model Semester II | | | | | | |
| Enrollment Model Semester II | Base Budget 2008 | Five Year Projection | | | | |
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Semester II Retention Rate | | | | | | |
| | 96.0% | 96.0% | 96.0% | 96.0% | 96.0% | 96.0% |
| Enrollments Semester II | | | | | | |
| Freshmen | 576 | 576 | 576 | 576 | 576 | 576 |
| Sophomores | 461 | 461 | 461 | 461 | 461 | 461 |
| Juniors | 415 | 415 | 415 | 415 | 415 | 415 |
| Seniors | 394 | 394 | 394 | 394 | 394 | 394 |
| | 1,846 | 1,846 | 1,846 | 1,846 | 1,846 | 1,846 |
| Transfers | 150 | 144 | 144 | 144 | 144 | 144 |
| Total Semester II | <u>1,996</u> | <u>1,990</u> | <u>1,990</u> | <u>1,990</u> | <u>1,990</u> | <u>1,990</u> |

CFMW
From Budget Planning Assumption Sheet

CFMW:
From Admissions Model

CFMW
The Total Enrollment for both Semester I and Semester II are used to calculate Tuition Reve

CFMW
From Budget Planning Assumptions Sheet

CFMW
The Total Enrollment for both Semester I and Semester II are used to calculate Tuition Revenue.

Enrollment Models (Continue)

| Enrollment Model Graduate | | | | | | |
|---------------------------|------------------|----------------------|-------------|-------------|-------------|-------------|
| Enrollment Model Graduate | Base Budget 2008 | Five Year Projection | | | | |
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Graduate Attrition Rates | 15.0% | 15.0% | 15.0% | 15.0% | 15.0% | 15.0% |
| Year One | 300 | 300 | 300 | 300 | 300 | 300 |
| Year Two | 255 | 255 | 255 | 255 | 255 | 255 |
| Year Three | 217 | 217 | 217 | 217 | 217 | 217 |
| Total | 772 | 772 | 772 | 772 | 772 | 772 |

| Enrollment Model Special Programs | | | | | | |
|-----------------------------------|------------------|----------------------|-------------|-------------|-------------|-------------|
| Enrollment Model Special Programs | Base Budget 2008 | Five Year Projection | | | | |
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Special Programs Attrition Rates | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% |
| Freshmen | 100 | 100 | 100 | 100 | 100 | 100 |
| Sophomores | 90 | 90 | 90 | 90 | 90 | 90 |
| Juniors | 81 | 81 | 81 | 81 | 81 | 81 |
| Seniors | 73 | 73 | 73 | 73 | 73 | 73 |
| Total | 344 | 344 | 344 | 344 | 344 | 344 |

Financial Aid Models

This sheet shows the projected financial aid data for the upcoming years.

| Main Menu | | Models | | Financial Aid | | Financial Aid | | Print | | Print Preview | | View Model | | Strategic Plan | |
|--|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| | Institutional Grant-in-Aid | 2008 Budget | Five Year Projection | | | | | | | | | | | | |
| | | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 | | | | | | | | |
| Institutional Scholarships - General | | | | | | | | | | | | | | | |
| <u>Enrollments</u> | | | | | | | | | | | | | | | |
| | | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 |
| | Freshmen | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 |
| | Sophomores | 480 | 480 | 480 | 480 | 480 | 480 | 480 | 480 | 480 | 480 | 480 | 480 | 480 | 480 |
| | Juniors | 432 | 432 | 432 | 432 | 432 | 432 | 432 | 432 | 432 | 432 | 432 | 432 | 432 | 432 |
| | Seniors | 410 | 410 | 410 | 410 | 410 | 410 | 410 | 410 | 410 | 410 | 410 | 410 | 410 | 410 |
| | Transfers | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 |
| | Total | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> |
| <u>Percent of Students Receiving Financial Aid</u> | | | | | | | | | | | | | | | |
| | | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% |
| | Freshmen | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% | 50% |
| | Sophomores | 45% | 45% | 45% | 45% | 45% | 45% | 45% | 45% | 45% | 45% | 45% | 45% | 45% | 45% |
| | Juniors | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% | 40% |
| | Seniors | 35% | 35% | 35% | 35% | 35% | 35% | 35% | 35% | 35% | 35% | 35% | 35% | 35% | 35% |
| | Transfers | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% |
| | Average | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> | <u>37%</u> |
| <u>Average Aid per Student</u> | | | | | | | | | | | | | | | |
| | | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 |
| | Freshmen | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 |
| | Sophomores | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |
| | Juniors | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 | \$5,500 |
| | Seniors | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 |
| | Transfers | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 |
| | Average | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> | <u>\$5,300</u> |
| <u>Total Institutional Financial Aid Budget for Each Class</u> | | | | | | | | | | | | | | | |
| | | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 |
| | Freshmen | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 | \$2,250,000 |
| | Sophomores | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 | 1,296,000 |
| | Juniors | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 | 950,400 |
| | Seniors | 717,500 | 718,200 | 718,200 | 718,200 | 718,200 | 718,200 | 718,200 | 718,200 | 718,200 | 718,200 | 718,200 | 718,200 | 718,200 | 718,200 |
| | Transfers | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 | 56,250 |
| | Total Institutional Sch. - General | <u>\$5,270,150</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> |

Peter:
From Enrollment Model

Peter:
From Financial Aid Assumptions Sheet

Peter:
From Financial Aid Assumptions Sheet

Financial Aid Models (Continue)

| | Institutional Scholarships | 2008 Budget | Five Year Projection | | | | |
|--|---------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| | | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Institutional Scholarships - Specific | | | | | | | |
| 019200 | Academic | \$500,000 | \$525,000 | \$551,250 | \$578,813 | \$607,753 | \$638,141 |
| 019210 | Presidential | \$300,000 | \$315,000 | \$330,750 | \$347,288 | \$364,652 | \$382,884 |
| 019230 | Music | \$100,000 | \$105,000 | \$110,250 | \$115,763 | \$121,551 | \$127,628 |
| 019240 | High School | \$400,000 | \$420,000 | \$441,000 | \$463,050 | \$486,203 | \$510,513 |
| 019250 | Mens' Athletic | \$300,000 | \$315,000 | \$330,750 | \$347,288 | \$364,652 | \$382,884 |
| 019260 | Womens' Athletic | \$300,000 | \$315,000 | \$330,750 | \$347,288 | \$364,652 | \$382,884 |
| | Total | <u>\$1,900,000</u> | <u>\$1,995,000</u> | <u>\$2,094,750</u> | <u>\$2,199,488</u> | <u>\$2,309,462</u> | <u>\$2,424,935</u> |
| Object | Federal and State Financial Aid | 2008 Budget | Five Year Projection | | | | |
| | | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Federal and State Financial Aid | | | | | | | |
| | Federal Aid | | | | | | |
| 019400 | CWSP | \$400,000 | \$404,000 | \$408,040 | \$412,120 | \$416,242 | \$420,404 |
| 019410 | SEOG | \$120,000 | \$121,200 | \$122,412 | \$123,636 | \$124,872 | \$126,121 |
| 019420 | Perkins | \$250,000 | \$252,500 | \$255,025 | \$257,575 | \$260,151 | \$262,753 |
| 019430 | PELL | \$375,000 | \$378,750 | \$382,538 | \$386,363 | \$390,227 | \$394,129 |
| 019440 | Other | \$155,000 | \$156,550 | \$158,116 | \$159,697 | \$161,294 | \$162,907 |
| 019450 | State Aid | \$450,000 | \$454,500 | \$459,045 | \$463,635 | \$468,272 | \$472,955 |
| | Total | <u>\$1,750,000</u> | <u>\$1,767,500</u> | <u>\$1,785,175</u> | <u>\$1,803,027</u> | <u>\$1,821,057</u> | <u>\$1,839,268</u> |

Peter:
From Financial Aid Assumptions Sheet

Financial Aid Models (Continue)

| Object | Total Financial Aid | 2008 Budget | Five Year Projection | | | | |
|------------------------------------|-----------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Total Financial Aid Summary | | | | | | | |
| 019100 | Insttutional Sch. - General | <u>\$5,270,150</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> | <u>\$5,270,850</u> |
| | Insttutional Sch. - Specific | | | | | | |
| 019200 | Academic | \$500,000 | \$525,000 | \$551,250 | \$578,813 | \$607,753 | \$638,141 |
| 019210 | Presidential | 300,000 | 315,000 | 330,750 | 347,288 | 364,652 | 382,884 |
| 019230 | Music | 100,000 | 105,000 | 110,250 | 115,763 | 121,551 | 127,628 |
| 019240 | High School | 400,000 | 420,000 | 441,000 | 463,050 | 486,203 | 510,513 |
| 019250 | Mens' Athletic | 300,000 | 315,000 | 330,750 | 347,288 | 364,652 | 382,884 |
| 019260 | Womens' Athletic | <u>300,000</u> | <u>315,000</u> | <u>330,750</u> | <u>347,288</u> | <u>364,652</u> | <u>382,884</u> |
| | Total Specific Scholarship | 1,900,000 | 1,995,000 | 2,094,750 | 2,199,488 | 2,309,462 | 2,424,935 |
| 019300 | Endowment | <u>2,464,567</u> | <u>2,637,086</u> | <u>2,821,682</u> | <u>3,019,200</u> | <u>3,230,544</u> | <u>3,456,682</u> |
| | Total | <u>\$1,900,000</u> | <u>\$1,995,000</u> | <u>\$2,094,750</u> | <u>\$2,199,488</u> | <u>\$2,309,462</u> | <u>\$2,424,935</u> |
| | Federal and State Financial Aid | <u>\$1,750,000</u> | <u>\$1,767,500</u> | <u>\$1,785,175</u> | <u>\$1,803,027</u> | <u>\$1,821,057</u> | <u>\$1,839,268</u> |
| | Grand Total | <u>\$11,384,717</u> | <u>\$11,670,436</u> | <u>\$11,972,457</u> | <u>\$12,292,564</u> | <u>\$12,631,913</u> | <u>\$12,991,735</u> |

Tuition Discounting Model

This sheet shows the projected tuition discounting data for the upcoming years.

| Main Menu Models Print Print Preview View Model Strategic Plan Demo | | | | | | | |
|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Tuition Discounting Model | 2008 Budget | Five Year Projection | | | | | 2013 Year 5 |
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | | |
| Enrollments | | | | | | | |
| Freshmen | 600 | 600 | 600 | 600 | 600 | 600 | 600 |
| Sophomores | 480 | 480 | 480 | 480 | 480 | 480 | 480 |
| Juniors | 432 | 432 | 432 | 432 | 432 | 432 | 432 |
| Seniors | 410 | 410 | 410 | 410 | 410 | 410 | 410 |
| Transfers | 150 | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> |
| Tuition | 60,658,000 | 70,869,182 | 74,127,849 | 77,549,449 | 81,142,128 | 84,914,442 | |
| Scholarships | | | | | | | |
| 019100 Institutional Sch. - General | 5,270,150 | 5,270,850 | 5,270,850 | 5,270,850 | 5,270,850 | 5,270,850 | 5,270,850 |
| Institutional Sch. - Specific | | | | | | | |
| 019200 Academic | 500,000 | 525,000 | 551,250 | 578,813 | 607,753 | 638,141 | 638,141 |
| 019210 Presidential | 300,000 | 315,000 | 330,750 | 347,288 | 364,652 | 382,884 | 382,884 |
| 019230 Music | 100,000 | 105,000 | 110,250 | 115,763 | 121,551 | 127,628 | 127,628 |
| 019240 High School | 400,000 | 420,000 | 441,000 | 463,050 | 486,203 | 510,513 | 510,513 |
| 019250 Mens' Athletic | 300,000 | 315,000 | 330,750 | 347,288 | 364,652 | 382,884 | 382,884 |
| 019260 Womens' Athletic | 300,000 | 315,000 | 330,750 | 347,288 | 364,652 | 382,884 | 382,884 |
| Total Specific Scholarshi | <u>1,900,000</u> | <u>1,995,000</u> | <u>2,094,750</u> | <u>2,199,488</u> | <u>2,309,462</u> | <u>2,424,935</u> | <u>2,424,935</u> |
| Total Institutional Financia | <u>7,170,150</u> | <u>7,265,850</u> | <u>7,365,600</u> | <u>7,470,338</u> | <u>7,580,312</u> | <u>7,695,785</u> | <u>7,695,785</u> |
| Discount Percent | 11.8% | 10.3% | 9.9% | 9.6% | 9.3% | 9.1% | |

CFMW:
From Enrollment Model Semester I

CFMW:
From Financial Aid Model

Endowment Model

| Endowment Model | 2008 Budget | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Endowment Spending Rate | 4.0% | 4.0% | 4.0% | 4.0% | 4.0% | 4.0% |
| Endowment Return | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% |
| <u>Market Value By Quarter</u> | | | | | | |
| 12/31/2003 | 50,000,000 | | | | | |
| 6/31/2004 | 55,000,000 | | | | | |
| 9/30/2004 | 57,000,000 | | | | | |
| 12/31/2004 | 54,000,000 | | | | | |
| 3/31/2005 | 52,000,000 | | | | | |
| 6/30/2005 | 56,000,000 | | | | | |
| 9/31/2005 | 59,000,000 | | | | | |
| 12/31/2005 | 61,000,000 | | | | | |
| 3/31/2006 | 60,000,000 | | | | | |
| 6/30/2006 | 62,000,000 | | | | | |
| 9/31/2006 | 63,000,000 | | | | | |
| 12/31/2006 | <u>62,000,000</u> | | | | | |
| Quarterly Average | <u>57,583,333</u> | | | | | |
| Endowment Forecast (Return * Qtrly Avg) | <u>61,614,167</u> | <u>65,927,158</u> | <u>70,542,059</u> | <u>75,480,004</u> | <u>80,763,604</u> | <u>86,417,056</u> |
| Endowment Spending Amount | 2,464,567 | 2,637,086 | 2,821,682 | 3,019,200 | 3,230,544 | 3,456,682 |
| Short-term Income | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Misc. | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Misc. | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Special Allocation | <u>20,000</u> | <u>20,000</u> | <u>20,000</u> | <u>20,000</u> | <u>20,000</u> | <u>20,000</u> |
| Total Endowment Income | <u><u>2,579,567</u></u> | <u><u>2,752,086</u></u> | <u><u>2,936,682</u></u> | <u><u>3,134,200</u></u> | <u><u>3,345,544</u></u> | <u><u>3,571,682</u></u> |

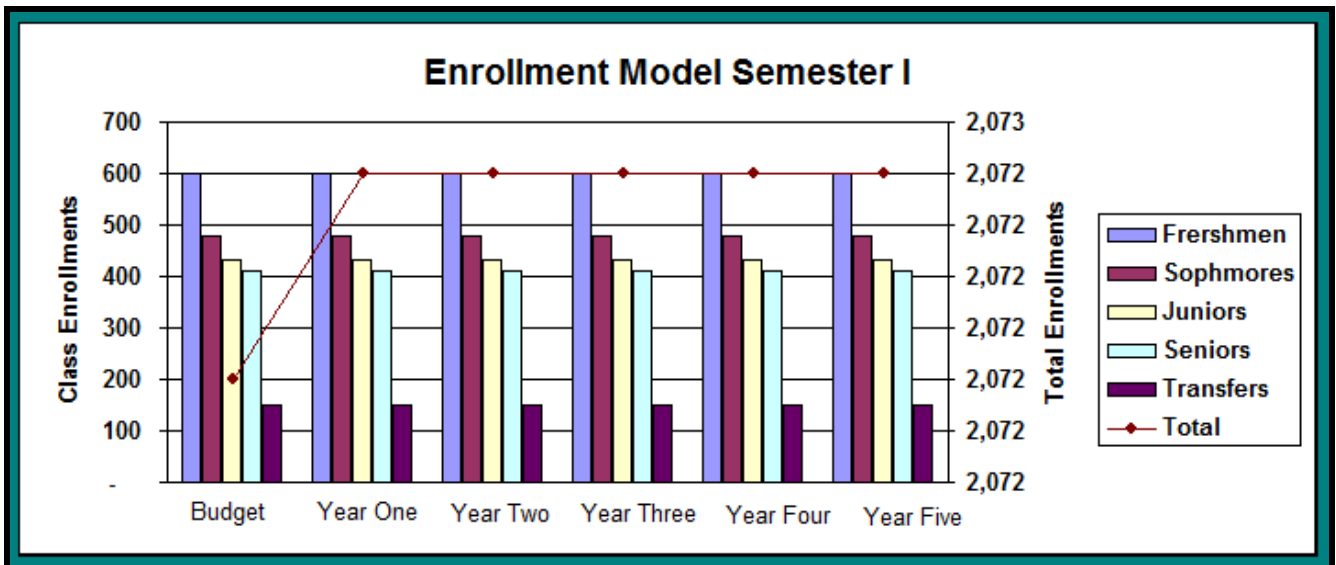
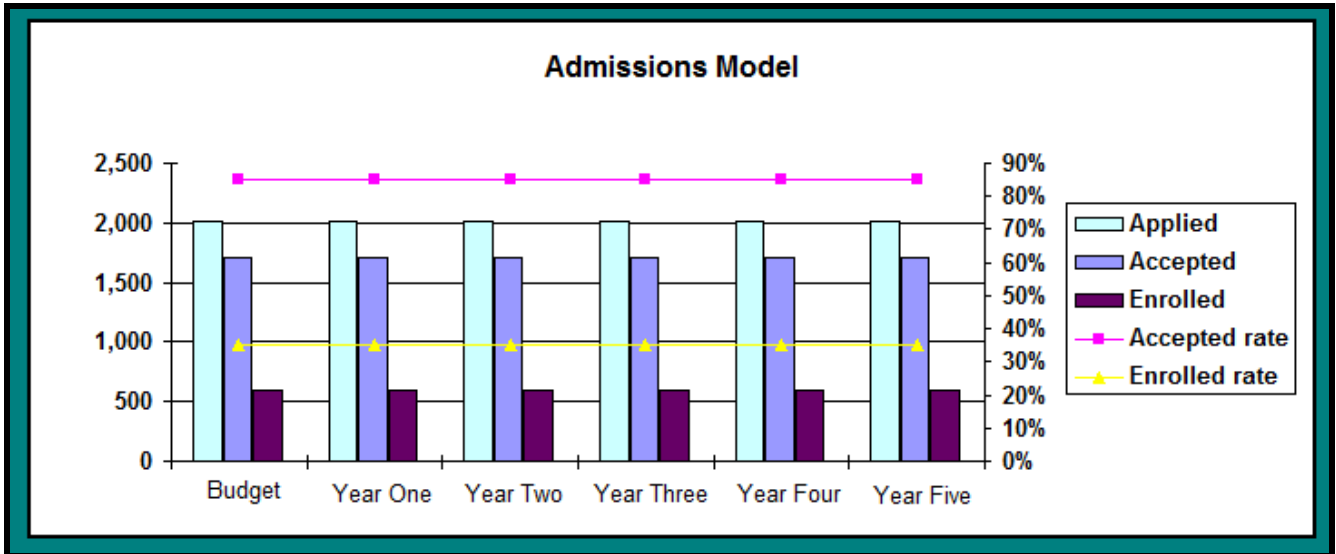
CFMW:
CFMW:
From Budget Planning
Assumption Sheet

Enrollment Retention Model

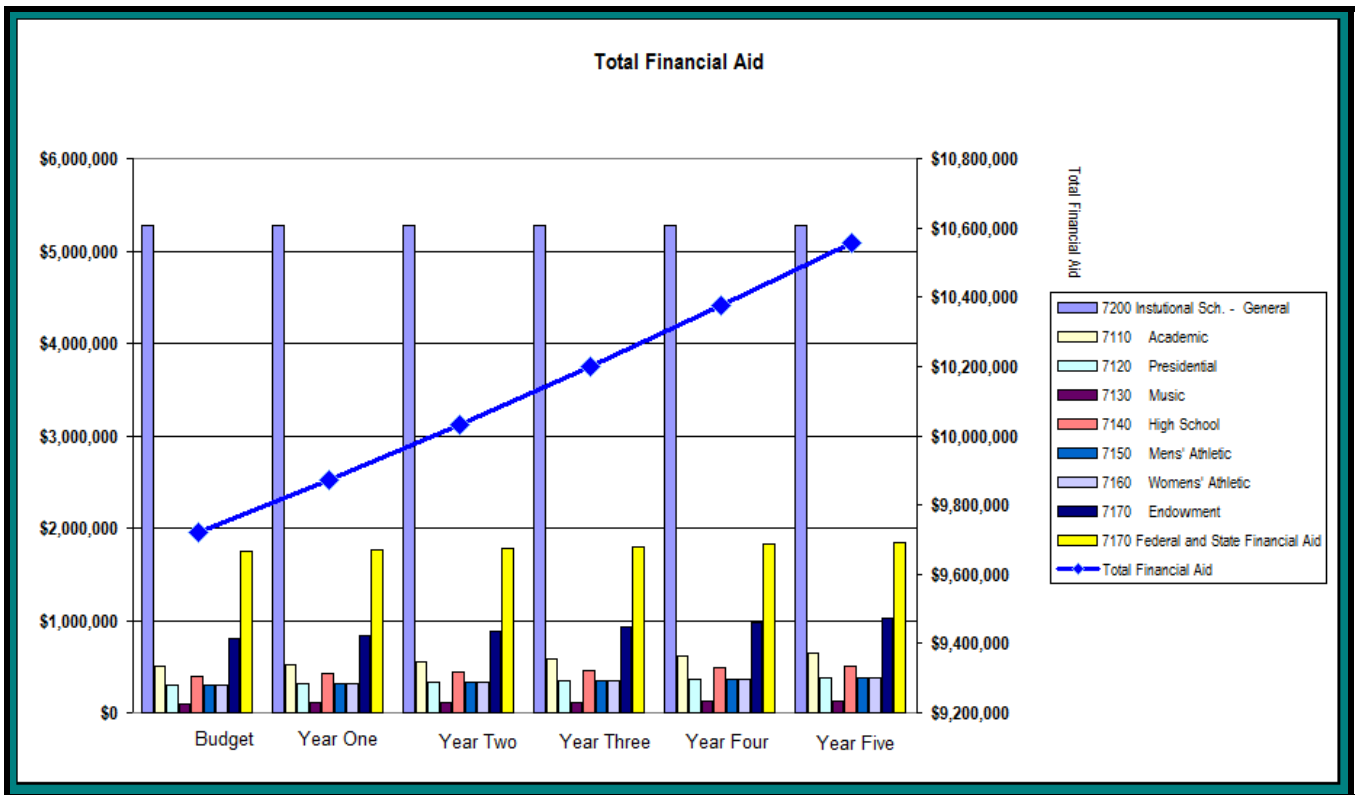
| Main Menu Models Print Print Preview View Model Strategic Plan | | | | | | |
|--|---------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
| Enrollment Retention Model | 2008 Budget | Five Year Projection | | | | |
| | | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| Enrollments | | | | | | |
| Freshmen | 600 | 600 | 600 | 600 | 600 | 600 |
| Sophomores | 480 | 480 | 480 | 480 | 480 | 480 |
| Juniors | 432 | 432 | 432 | 432 | 432 | 432 |
| Seniors | 410 | 410.4 | 410.4 | 410 | 410 | 410 |
| Transfers | <u>150</u> | <u>150</u> | <u>150</u> | <u>150</u> | <u>150</u> | <u>150</u> |
| Total | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> | <u>2,072</u> |
| | | | | | | |
| Enrollment Management Budget | 264,834 | 264,834 | 264,834 | 264,834 | 264,834 | 264,834 |
| Percent Increase | <u>30%</u> | <u>30%</u> | <u>30%</u> | <u>30%</u> | <u>30%</u> | <u>30%</u> |
| New budget | 344,284 | 344,284 | 344,284 | 344,284 | 344,284 | 344,284 |
| | | | | | | |
| Enrollment Percent Increase | 2% | 2% | 2% | 2% | 2% | 2% |
| New Enrollment | <u>2,113</u> | <u>2,114</u> | <u>2,114</u> | <u>2,114</u> | <u>2,114</u> | <u>2,114</u> |

CFMW: Enter expected change in enrollment.

Model Graphs



Model Graphs



Budget Summary

| <div style="display: flex; justify-content: space-between; padding: 5px;"> Main Menu Budget Reconciliation Print Print Preview View Model Strategic Plan </div> | | | | | | | | |
|---|----------------------------|----------------------------|----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Budget Summary | 2008 Budget | 2009 Budget Request | 2009 Working Budget | 2009 Projection Year 1 | 2010 Projection Year 2 | 2011 Projection Year 3 | 2012 Projection Year 4 | 2013 Projection Year 5 |
| Revenue | | | | | | | | |
| Educational And General | \$62,136,067 | \$73,567,000 | \$74,400,000 | \$65,321,863 | \$68,741,740 | \$72,336,303 | \$76,114,545 | \$78,171,503 |
| Auxiliary Enterprises | <u>22,110,550</u> | <u>22,500,000</u> | <u>22,900,000</u> | <u>23,313,631</u> | <u>24,264,063</u> | <u>25,262,016</u> | <u>26,309,867</u> | <u>27,410,110</u> |
| Total Revenue | <u>\$84,246,617</u> | <u>\$96,067,000</u> | <u>\$97,300,000</u> | <u>\$88,635,494</u> | <u>\$93,005,803</u> | <u>\$97,598,319</u> | <u>\$102,424,412</u> | <u>\$105,581,613</u> |
| Expenses | | | | | | | | |
| Educational And General | \$40,185,869 | \$40,789,185 | \$40,789,185 | \$40,819,185 | \$40,850,685 | \$40,883,760 | \$40,918,489 | \$40,954,954 |
| Auxiliary Enterprises | <u>9,522,920</u> | <u>10,259,635</u> | <u>10,259,635</u> | <u>10,259,635</u> | <u>10,259,635</u> | <u>10,259,635</u> | <u>10,259,635</u> | <u>10,259,635</u> |
| Sub-Total | 49,708,788 | 51,048,820 | 51,048,820 | 51,078,820 | 51,110,320 | 51,143,395 | 51,178,124 | 51,214,589 |
| Debt Service | 14,000,000 | 14,000,000 | 14,000,000 | 14,000,000 | 14,000,000 | 14,000,000 | 14,000,000 | 14,000,000 |
| Capital Expenditures | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 |
| Deferred Maintenance | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 |
| Funded Depreciation | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 |
| Total Expenses | <u>\$78,708,788</u> | <u>\$80,048,820</u> | <u>\$80,048,820</u> | <u>\$80,078,820</u> | <u>\$80,110,320</u> | <u>\$80,143,395</u> | <u>\$80,178,124</u> | <u>\$80,214,589</u> |
| Excess of Revenue over expense | <u>\$5,537,828</u> | <u>\$16,018,180</u> | <u>\$17,251,180</u> | <u>\$8,556,674</u> | <u>\$12,895,483</u> | <u>\$17,454,924</u> | <u>\$22,246,287</u> | <u>\$25,367,024</u> |

Auxiliary Enterprises Revenue and Expenses

| Main Menu | | Budget Reconciliatio | | Print | | Print Preview | | View Model | | Strategic Plan | |
|-----------------------------|-------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|------------|--|----------------|--|
| Auxiliary Enterprises | | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | | | | |
| Revenue & Expense | | Budget | Projection Year 1 | Projection Year 2 | Projection Year 3 | Projection Year 4 | Projection Year 5 | | | | |
| Revenue | | | | | | | | | | | |
| Laundry | 07600 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | | | | |
| Dining Hall | 07200 | 4,385,000 | 4,613,000 | 4,843,650 | 5,085,833 | 5,340,124 | 5,607,130 | | | | |
| Cafeteria | 07300 | 950,000 | 950,000 | 950,000 | 950,000 | 950,000 | 950,000 | | | | |
| Bookstore | 07700 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | | | | |
| Print Shop | 07910 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | | | | |
| Vending Machines | 07940 | 415,000 | 415,000 | 415,000 | 415,000 | 415,000 | 415,000 | | | | |
| Residence Halls | 07960 | 13,420,550 | 14,395,631 | 15,115,413 | 15,871,183 | 16,664,743 | 17,497,980 | | | | |
| Total | | <u>\$22,110,550</u> | <u>\$23,313,631</u> | <u>\$24,264,063</u> | <u>\$25,262,016</u> | <u>\$26,309,867</u> | <u>\$27,410,110</u> | | | | |
| Expenses | | | | | | | | | | | |
| Laundry | 91100 | 133,799 | 137,406 | 137,406 | 137,406 | 137,406 | 137,406 | | | | |
| Dining Hall | 91110 | 4,833,159 | 4,963,450 | 4,963,450 | 4,963,450 | 4,963,450 | 4,963,450 | | | | |
| Cafeteria | 91120 | 779,852 | 800,875 | 800,875 | 800,875 | 800,875 | 800,875 | | | | |
| Vending Machines | 91130 | 440,519 | 452,394 | 452,394 | 452,394 | 452,394 | 452,394 | | | | |
| Bookstore | 91210 | 237,867 | 244,279 | 244,279 | 244,279 | 244,279 | 244,279 | | | | |
| Print Shop | 91300 | 584,694 | 600,456 | 600,456 | 600,456 | 600,456 | 600,456 | | | | |
| Residence Halls | 91400 | 2,513,030 | 3,060,775 | 3,060,775 | 3,060,775 | 3,060,775 | 3,060,775 | | | | |
| Total | | <u>\$9,522,920</u> | <u>\$10,259,635</u> | <u>\$10,259,635</u> | <u>\$10,259,635</u> | <u>\$10,259,635</u> | <u>\$10,259,635</u> | | | | |
| Auxiliary Enterprise | | | | | | | | | | | |
| Rev over exp | | <u>\$12,587,630</u> | <u>\$13,053,996</u> | <u>\$14,004,428</u> | <u>\$15,002,381</u> | <u>\$16,050,232</u> | <u>\$17,150,475</u> | | | | |

CFMW:
 Unhide Columns E and F
 to view Expense 2008
 Budget Request and
 Working Budget

Revenue Detail

| | | Main Menu Print Print Preview View Model Strategic Plan | | | | | |
|--------------------------|-------|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Ed & Gen Revenue | | 2008 Budget | 2009 Projection Year 1 | 2010 Projection Year 2 | 2011 Projection Year 3 | 2012 Projection Year 4 | 2013 Projection Year 5 |
| Tuition Full-Time | 01100 | \$40,680,000 | \$42,649,992 | \$44,782,492 | \$47,021,616 | \$49,372,697 | \$51,841,332 |
| Tuition Part-Time | 01200 | 3,000,000 | 3,150,000 | 3,307,500 | 3,472,875 | 3,646,519 | 1,914,422 |
| Tuition Special Programs | 01300 | 7,568,000 | 7,944,090 | 8,341,295 | 8,758,359 | 9,196,277 | 9,656,091 |
| Tuition Graduate | 01400 | 7,125,000 | 7,481,250 | 7,855,313 | 8,248,078 | 8,660,482 | 9,093,506 |
| Tuition Summer | 01500 | 1,260,000 | 1,323,000 | 1,389,150 | 1,458,608 | 1,531,538 | 1,608,115 |
| Intersession fees | 01600 | 600,000 | 630,000 | 661,500 | 694,575 | 729,304 | 765,769 |
| Continuing Education | 01700 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 |
| Financial Aid | 01900 | <u>(7,170,150)</u> | <u>(7,265,850)</u> | <u>(7,365,600)</u> | <u>(7,470,338)</u> | <u>(7,580,312)</u> | <u>(7,695,785)</u> |
| Total Tuition | | <u>\$53,487,850</u> | <u>\$56,337,482</u> | <u>\$59,396,649</u> | <u>\$62,608,774</u> | <u>\$65,981,505</u> | <u>\$67,608,450</u> |
| Technology Fee | 01810 | 2,034,000 | 2,132,500 | 2,239,125 | 2,351,081 | 2,468,635 | 2,592,067 |
| Lab Fee | 01820 | 120,000 | 126,000 | 132,300 | 138,915 | 145,861 | 153,154 |
| Payment Plan fee | 01830 | 18,750 | 19,688 | 20,672 | 21,705 | 22,791 | 23,930 |
| Add Drop Fee | 01840 | 10,000 | 10,500 | 11,025 | 11,576 | 12,155 | 12,763 |
| Degree Fee | 01850 | 80,400 | 84,418 | 88,639 | 93,071 | 97,725 | 102,611 |
| Student Activity Fee | 01860 | 610,200 | 639,750 | 671,737 | 705,324 | 740,590 | 777,620 |
| Health Fee | 01870 | 70,000 | 73,500 | 77,175 | 81,034 | 85,085 | 89,340 |
| Testing Fee | 01880 | 2,500 | 2,625 | 2,756 | 2,894 | 3,039 | 3,191 |
| Special Program Fee | 01890 | 412,800 | 433,314 | 454,980 | 477,729 | 501,615 | 526,696 |
| Total Fees | | <u>\$3,358,650</u> | <u>\$3,522,294</u> | <u>\$3,698,409</u> | <u>\$3,883,329</u> | <u>\$4,077,496</u> | <u>\$4,281,371</u> |
| Endowment Income | 01900 | 2,579,567 | 2,752,086 | 2,936,682 | 3,134,200 | 3,345,544 | 3,571,682 |
| State Appropriations | 02200 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Annual Fund | 04100 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 |
| Library Fines | 09300 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Other Sources | 09800 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Investment Income | 09900 | <u>350,000</u> | <u>350,000</u> | <u>350,000</u> | <u>350,000</u> | <u>350,000</u> | <u>350,000</u> |
| Total Other Inc. | | <u>\$5,289,567</u> | <u>\$5,462,086</u> | <u>\$5,646,682</u> | <u>\$5,844,200</u> | <u>\$6,055,544</u> | <u>\$6,281,682</u> |
| Grand Total | | <u>\$62,136,067</u> | <u>\$65,321,863</u> | <u>\$68,741,740</u> | <u>\$72,336,303</u> | <u>\$76,114,545</u> | <u>\$78,171,503</u> |

Tuition Detail

| Tuition Detail | 2007 Budget | 2008 Projection Year 1 | 2009 Projection Year 2 | 2010 Projection Year 3 | 2011 Projection Year 4 | 2012 Projection Year 5 |
|--|-------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| <u>Tuition by Semester and Session</u> | | | | | | |
| <u>Semester I</u> | | | | | | |
| Undergraduate Full-Time | 20,720,000 | 21,760,200 | 22,848,210 | 23,990,621 | 25,190,152 | 26,449,659 |
| Undergraduate Part-Time | 1,500,000 | 1,575,000 | 1,653,750 | 1,736,438 | 1,823,259 | 1,914,422 |
| Graduate | 3,000,000 | 3,150,000 | 3,307,500 | 3,472,875 | 3,646,519 | 3,828,845 |
| | 25,220,000 | 26,485,200 | 27,809,460 | 29,199,933 | 30,659,930 | 32,192,926 |
| <u>Semester II</u> | | | | | | |
| Undergraduate Full-Time | 19,960,000 | 20,889,792 | 21,934,282 | 23,030,996 | 24,182,545 | 25,391,673 |
| Undergraduate Part-Time | 1,500,000 | 1,575,000 | 1,653,750 | 1,736,438 | 1,823,259 | 1,914,422 |
| Graduate | 3,000,000 | 3,150,000 | 3,307,500 | 3,472,875 | 3,646,519 | 3,828,845 |
| | 24,460,000 | 25,614,792 | 26,895,532 | 28,240,308 | 29,652,324 | 31,134,940 |
| Total Sem I & Sem II | 49,680,000 | 52,099,992 | 54,704,992 | 57,440,241 | 60,312,253 | 63,327,866 |
| <u>Summer Session</u> | | | | | | |
| Undergraduate | 1,260,000 | 1,323,000 | 1,389,150 | 1,458,608 | 1,531,538 | 1,608,115 |
| Graduate | 1,125,000 | 1,181,250 | 1,240,313 | 1,302,328 | 1,367,445 | 1,435,817 |
| | 2,385,000 | 2,504,250 | 2,629,463 | 2,760,936 | 2,898,982 | 3,043,932 |
| Special Program | 7,568,000 | 7,944,090 | 8,341,295 | 8,758,359 | 9,196,277 | 9,656,091 |
| Interession | 600,000 | 630,000 | 661,500 | 694,575 | 729,304 | 765,769 |
| Continuing Eduction | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 |
| Less Financial Aid (Institutional) | (7,170,150) | (7,265,850) | (7,365,600) | (7,470,338) | (7,580,312) | (7,695,785) |
| Total Tuition Income | 53,487,850 | 63,603,332 | 66,762,249 | 70,079,111 | 73,561,817 | 77,218,657 |

Tuition Detail (Continue)

| Tuition Detail | 2007 Budget | 2008 Projection Year 1 | 2009 Projection Year 2 | 2010 Projection Year 3 | 2011 Projection Year 4 | 2012 Projection Year 5 |
|--|-------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| <u>Tuition by Undergraduate and Graduate</u> | | | | | | |
| <u>Undergraduate Tuition</u> | | | | | | |
| Semester I Full Time | 20,720,000 | 21,760,200 | 22,848,210 | 23,990,621 | 25,190,152 | 26,449,659 |
| Semester I Part Time | 1,500,000 | 1,575,000 | 1,653,750 | 1,736,438 | 1,823,259 | 1,914,422 |
| Semester II Full Time | 19,960,000 | 20,889,792 | 21,934,282 | 23,030,996 | 24,182,545 | 25,391,673 |
| Semester II Part Time | 1,500,000 | 1,575,000 | 1,653,750 | 1,736,438 | 1,823,259 | 1,914,422 |
| Summer Session | 1,260,000 | 1,323,000 | 1,389,150 | 1,458,608 | 1,531,538 | 1,608,115 |
| Total Undergraduate | 44,940,000 | 47,122,992 | 49,479,142 | 51,953,099 | 54,550,754 | 57,278,291 |
| <u>Graduate Tuition</u> | | | | | | |
| Semester I | 3,000,000 | 3,150,000 | 3,307,500 | 3,472,875 | 3,646,519 | 3,828,845 |
| Semester II | 3,000,000 | 3,150,000 | 3,307,500 | 3,472,875 | 3,646,519 | 3,828,845 |
| Summer Session | 1,125,000 | 1,181,250 | 1,240,313 | 1,302,328 | 1,367,445 | 1,435,817 |
| Total Graduate | 7,125,000 | 7,481,250 | 7,855,313 | 8,248,078 | 8,660,482 | 9,093,506 |
| Special Program | 7,568,000 | 7,944,090 | 8,341,295 | 8,758,359 | 9,196,277 | 9,656,091 |
| Intersession | 600,000 | 630,000 | 661,500 | 694,575 | 729,304 | 765,769 |
| Continuing Education | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 |
| Less Financial Aid (Institutional) | (7,170,150) | (7,265,850) | (7,365,600) | (7,470,338) | (7,580,312) | (7,695,785) |
| Total Tuition Income | 53,487,850 | 56,337,482 | 59,396,649 | 62,608,774 | 65,981,505 | 69,522,872 |

Fees

| Main Menu | Print | Print Preview | View Model | Strategic Plan | | |
|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Fees | 2008 Budget | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
| <u>Fee Rates</u> | | | | | | |
| Technology Fee | 1,000 | 1,050 | 1,103 | 1,158 | 1,216 | 1,276 |
| Lab Fee | 300 | 315 | 331 | 347 | 365 | 383 |
| Payment Plan fee | 75 | 79 | 83 | 87 | 91 | 96 |
| Add Drop Fee | 100 | 105 | 110 | 116 | 122 | 128 |
| Degree Fee | 200 | 210 | 221 | 232 | 243 | 255 |
| Student Activity Fee | 300 | 315 | 331 | 347 | 365 | 383 |
| Health Fee | 200 | 210 | 221 | 232 | 243 | 255 |
| Testing Fee | 50 | 53 | 55 | 58 | 61 | 64 |
| Special Program Fee | 1,200 | 1,260 | 1,323 | 1,389 | 1,459 | 1,532 |
| <u>Fee Budgets</u> | | | | | | |
| Technology Fee | 2,034,000 | 2,132,500 | 2,239,125 | 2,351,081 | 2,468,635 | 2,592,067 |
| Lab Fee | 120,000 | 126,000 | 132,300 | 138,915 | 145,861 | 153,154 |
| Payment Plan fee | 18,750 | 19,688 | 20,672 | 21,705 | 22,791 | 23,930 |
| Add Drop Fee | 10,000 | 10,500 | 11,025 | 11,576 | 12,155 | 12,763 |
| Degree Fee | 80,400 | 84,418 | 88,639 | 93,071 | 97,725 | 102,611 |
| Student Activity Fee | 610,200 | 639,750 | 671,737 | 705,324 | 740,590 | 777,620 |
| Health Fee | 70,000 | 73,500 | 77,175 | 81,034 | 85,085 | 89,340 |
| Testing Fee | 2,500 | 2,625 | 2,756 | 2,894 | 3,039 | 3,191 |
| Special Program Fee | 412,800 | 433,314 | 454,980 | 477,729 | 501,615 | 526,696 |
| Total Fees | <u>3,358,650</u> | <u>3,522,294</u> | <u>3,698,409</u> | <u>3,883,329</u> | <u>4,077,496</u> | <u>4,281,371</u> |

CFMW:
From Budget Planning Assumption sheet

Room and Board Revenue Detail

| Main Menu | Budget Reconciliation | Print | Print Preview | View Model | Strategic Plan | |
|--------------------------------------|-----------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Room and Board Revenue Detail | 2007 Budget | 2008 Projection Year 1 | 2009 Projection Year 2 | 2010 Projection Year 3 | 2011 Projection Year 4 | 2012 Projection Year 5 |
| Residence Halls Income | | | | | | |
| Washington Hall Singles | 80,000 | 84,000 | 88,200 | 92,610 | 97,241 | 102,103 |
| Washington Hall Doubles | 2,702,700 | 2,837,835 | 2,979,727 | 3,128,713 | 3,285,149 | 3,449,406 |
| Washington Hall Triples | 42,000 | 44,100 | 46,305 | 48,620 | 51,051 | 53,604 |
| Total Washington Hall | 2,824,700 | 2,965,935 | 3,114,232 | 3,269,943 | 3,433,441 | 3,605,113 |
| Jefferson Hall Singles | 96,000 | 100,800 | 105,840 | 111,132 | 116,689 | 122,523 |
| Jefferson Hall Doubles | 3,742,200 | 4,342,511 | 4,559,637 | 4,787,619 | 5,027,000 | 5,278,350 |
| Jefferson Hall Triples | 21,000 | 22,050 | 23,153 | 24,310 | 25,526 | 26,802 |
| Total Jefferson Hall | 3,859,200 | 4,465,361 | 4,688,629 | 4,923,061 | 5,169,214 | 5,427,675 |
| Adams Hall Singles | 168,000 | 176,400 | 185,220 | 194,481 | 204,205 | 214,415 |
| Adams Hall Doubles | 1,588,950 | 1,559,250 | 1,637,213 | 1,719,073 | 1,805,027 | 1,895,278 |
| Adams Hall Triples | 1,617,000 | 1,697,850 | 1,782,743 | 1,871,880 | 1,965,474 | 2,063,747 |
| Total Adams Hall | 3,373,950 | 3,433,500 | 3,605,175 | 3,785,434 | 3,974,705 | 4,173,441 |
| Madison Hall Singles | 240,000 | 252,000 | 264,600 | 277,830 | 291,722 | 306,308 |
| Madison Hall Doubles | 2,702,700 | 2,837,835 | 2,979,727 | 3,128,713 | 3,285,149 | 3,449,406 |
| Madison Hall Triples | 420,000 | 441,000 | 463,050 | 486,203 | 510,513 | 536,038 |
| Total Madison Hall | 3,362,700 | 3,530,835 | 3,707,377 | 3,892,746 | 4,087,383 | 4,291,752 |
| Total Residence Halls Revenue | 13,420,550 | 14,395,631 | 15,115,413 | 15,871,183 | 16,664,743 | 17,497,980 |
| Meal Plan Rate Changes | | | | | | |
| 5 Meal Plan | 200,000 | 210,000 | 220,500 | 231,525 | 243,101 | 255,256 |
| 10 Meal Plan | 825,000 | 875,000 | 918,750 | 964,688 | 1,012,922 | 1,063,568 |
| 14 Meal Plan | 700,000 | 735,000 | 771,750 | 810,338 | 850,854 | 893,397 |
| 19 Meal Plan | 2,660,000 | 2,793,000 | 2,932,650 | 3,079,283 | 3,233,247 | 3,394,909 |
| Total Meal Plan Revenue | 4,385,000 | 4,613,000 | 4,843,650 | 5,085,833 | 5,340,124 | 5,607,130 |

Department Detail

| Main Menu | | Budget Reconciliation | | Custom Views | | Position Budget Faculty | | Position Budget Staff | | Print Pivot Table Codes | | Print Preview Pivot Table Codes | | Print Budget | | Print Preview Budget | | Demo | | Strategic Plan | | View Model | | Calculate and Refresh | | | |
|--|---------------------|-----------------------|-------------|-------------------|---------------|-------------------------|--------------------------|-----------------------|---------------------|-------------------------|------------------|---------------------------------|------------------|------------------|------------------|----------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------------|------------------|------------------|----------------|
| Department Detail Codes for Pivot Tables | | | | | | | | | | Five Year Projection | | | | | | | | | | | | | | | | | |
| | | | | Department Detail | | | | 2005 | 2006 | 2007 | 2008 | 2009 | 2009 | 2009 | 2010 | 2011 | 2012 | 2013 | | | | | | | | | |
| VP Code | Budget Officer Name | Division Name | Location | Dept. Number | Object Number | Dept. Name | Object Name | Prior Year 3 Actual | Prior Year 2 Actual | Prior Year 1 Actual | Current Budget | Budget Request | Working Budget | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | | | | | | | | | |
| VP Academics Aft | Affleck | Instruction | Main Campus | 11100 | 5110 | English | Faculty Salaries | 1,036,932 | 1,097,928 | 1,158,924 | 1,187,897 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | 1,219,920 | | |
| VP Academics Aft | Affleck | Instruction | Main Campus | 11100 | 5520 | English | Student Work Program | 5,100 | 5,400 | 5,700 | 5,943 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | | |
| VP Academics Aft | Affleck | Instruction | Main Campus | 11100 | 6702 | English | Supplies - Instructional | 67,365 | 71,328 | 75,290 | 77,173 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | 79,253 | | |
| VP Academics Aft | Affleck | Instruction | Main Campus | 11100 | 7500 | English | Equipment | 33,682 | 35,663 | 37,645 | 38,596 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | 39,626 | | |
| English Total | | | | | | | | 1,143,079 | 1,210,319 | 1,277,559 | 1,309,438 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | |
| VP Academics Aft | Jimmie | Instruction | Main Campus | 11110 | 5110 | Classical Language | Faculty Salaries | 340,000 | 380,000 | 380,000 | 389,500 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | | |
| VP Academics Aft | Jimmie | Instruction | Main Campus | 11110 | 5520 | Classical Language | Student Work Program | 18,330 | 20,444 | 21,157 | 21,696 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | 22,271 | | |
| VP Academics Aft | Jimmie | Instruction | Main Campus | 11110 | 6702 | Classical Language | Supplies - Instructional | 23,663 | 25,055 | 26,447 | 27,108 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | 27,839 | | |
| VP Academics Aft | Jimmie | Instruction | Main Campus | 11110 | 7500 | Classical Language | Equipment | 11,831 | 12,527 | 13,223 | 13,554 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | 13,919 | | |
| Classical Languages Total | | | | | | | | 394,425 | 417,626 | 440,828 | 451,848 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | |
| VP Academics Aft | Driver | Instruction | Main Campus | 11120 | 5110 | Modern Language | Faculty Salaries | 666,633 | 705,847 | 745,060 | 763,687 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | 784,274 | | |
| VP Academics Aft | Driver | Instruction | Main Campus | 11120 | 5520 | Modern Language | Student Work Program | 37,117 | 39,300 | 41,484 | 42,521 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | 43,667 | | |
| VP Academics Aft | Driver | Instruction | Main Campus | 11120 | 6201 | Modern Language | Travel | 23,198 | 24,563 | 25,927 | 26,576 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | | |
| VP Academics Aft | Driver | Instruction | Main Campus | 11120 | 6702 | Modern Language | Supplies - Instructional | 46,396 | 49,125 | 51,854 | 53,190 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | 54,583 | | |
| VP Academics Aft | Driver | Instruction | Main Campus | 11120 | 7500 | Modern Language | Equipment | 23,198 | 24,563 | 25,927 | 26,576 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | 27,292 | | |
| Modern Languages Total | | | | | | | | 796,542 | 843,397 | 890,253 | 912,509 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | |
| VP Academics Aft | Cousin | Instruction | Main Campus | 11130 | 5110 | Theology | Faculty Salaries | 808,081 | 855,626 | 903,160 | 925,738 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | 950,695 | | |
| VP Academics Aft | Cousin | Instruction | Main Campus | 11130 | 5520 | Theology | Student Work Program | 44,992 | 47,639 | 50,285 | 51,543 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | 52,932 | | |
| VP Academics Aft | Cousin | Instruction | Main Campus | 11130 | 6702 | Theology | Supplies - Instructional | 56,241 | 59,549 | 62,858 | 64,429 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | 66,166 | | |
| VP Academics Aft | Cousin | Instruction | Main Campus | 11130 | 7500 | Theology | Equipment | 28,121 | 29,775 | 31,429 | 32,215 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | 33,083 | | |
| Theology Total | | | | | | | | 937,445 | 992,586 | 1,047,732 | 1,073,326 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | |
| VP Academics Aft | Brown | Instruction | Main Campus | 11140 | 5110 | Philosophy | Faculty Salaries | 844,569 | 894,290 | 943,930 | 967,529 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | 993,611 | | |
| VP Academics Aft | Brown | Instruction | Main Campus | 11140 | 5520 | Philosophy | Student Work Program | 47,024 | 49,790 | 52,556 | 53,870 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | 55,322 | | |
| VP Academics Aft | Brown | Instruction | Main Campus | 11140 | 6702 | Philosophy | Supplies - Instructional | 58,779 | 62,227 | 65,694 | 67,337 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | 69,152 | | |
| VP Academics Aft | Brown | Instruction | Main Campus | 11140 | 7500 | Philosophy | Equipment | 29,390 | 31,118 | 32,847 | 33,668 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | 34,578 | | |
| Philosophy Total | | | | | | | | 979,762 | 1,037,395 | 1,095,028 | 1,122,404 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | | |
| VP Academics Aft | Berry | Instruction | Main Campus | 11150 | 5110 | History | Faculty Salaries | 681,670 | 721,769 | 761,867 | 780,913 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | 801,965 | | |
| VP Academics Aft | Berry | Instruction | Main Campus | 11150 | 5520 | History | Student Work Program | 37,954 | 40,817 | 42,419 | 43,480 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | 44,652 | | |
| VP Academics Aft | Berry | Instruction | Main Campus | 11150 | 6702 | History | Supplies - Instructional | 47,442 | 50,233 | 53,023 | 54,349 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | 55,814 | | |
| VP Academics Aft | Berry | Instruction | Main Campus | 11150 | 7500 | History | Equipment | 23,721 | 25,116 | 26,512 | 27,174 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | 27,907 | | |
| History Total | | | | | | | | 790,787 | 837,304 | 883,821 | 905,917 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 |
| VP Academics Aft | Beasley | Instruction | Main Campus | 11160 | 5110 | Sociology | Faculty Salaries | 582,374 | 616,631 | 650,889 | 667,161 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | 685,146 | | |
| VP Academics Aft | Beasley | Instruction | Main Campus | 11160 | 5520 | Sociology | Student Work Program | 32,326 | 34,227 | 36,129 | 37,032 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | 38,030 | | |
| VP Academics Aft | Beasley | Instruction | Main Campus | 11160 | 6201 | Sociology | Travel | 20,204 | 21,392 | 22,581 | 23,145 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | | |
| VP Academics Aft | Beasley | Instruction | Main Campus | 11160 | 6702 | Sociology | Supplies - Instructional | 40,407 | 42,784 | 45,161 | 46,290 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | 47,538 | | |
| VP Academics Aft | Beasley | Instruction | Main Campus | 11160 | 7500 | Sociology | Equipment | 20,204 | 21,392 | 22,581 | 23,145 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | 23,769 | | |
| Sociology Total | | | | | | | | 695,514 | 736,427 | 777,339 | 796,773 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | |

Budget Code Table

| Budget Code Table | | | | | |
|-------------------|---------------------|----------------------|---------------------|---------------|---------------|
| Dept Number | Dept Name | Vice President | Budget Officer Name | Division Name | Location Code |
| 11100 | English | VP Academics Affairs | Affleck | Instruction | Main Campus |
| 11110 | Classical Languages | VP Academics Affairs | Jimmie | Instruction | Main Campus |
| 11120 | Modern Languages | VP Academics Affairs | Driver | Instruction | Main Campus |
| 11130 | Theology | VP Academics Affairs | Cousin | Instruction | Main Campus |
| 11140 | Philosophy | VP Academics Affairs | Brown | Instruction | Main Campus |
| 11150 | History | VP Academics Affairs | Berry | Instruction | Main Campus |
| 11160 | Sociology | VP Academics Affairs | Beasley | Instruction | Main Campus |
| 11170 | Music | VP Academics Affairs | Bates | Instruction | Main Campus |
| 11180 | Mass Communication | VP Academics Affairs | Clark | Instruction | Main Campus |
| 11190 | Psychology | VP Academics Affairs | Bogan | Instruction | Main Campus |
| 11200 | Fine Arts | VP Academics Affairs | Crown | Instruction | Main Campus |
| 11210 | Graduate Theology | VP Academics Affairs | Dingler | Instruction | Main Campus |
| 11220 | Peace Studies | VP Academics Affairs | West | Instruction | Main Campus |
| 11310 | Biology | VP Academics Affairs | Bass | Instruction | Main Campus |
| 11320 | Chemistry | VP Academics Affairs | Bryans | Instruction | Main Campus |
| 11330 | Physics & Grn. Sci. | VP Academics Affairs | Childs | Instruction | Main Campus |
| 11340 | Mathematics | VP Academics Affairs | Alsobrooks | Instruction | Main Campus |
| 11350 | Military Science | VP Academics Affairs | Hamil | Instruction | Main Campus |
| 11420 | Accounting | VP Academics Affairs | Alexander | Instruction | West Campus |
| 11430 | Economics | VP Academics Affairs | Custer | Instruction | West Campus |
| 11440 | Finance | VP Academics Affairs | Archer | Instruction | West Campus |
| 11450 | Management | VP Academics Affairs | Addington | Instruction | West Campus |
| 11460 | Marketing | VP Academics Affairs | Akins | Instruction | West Campus |
| 11470 | MBA Program | VP Academics Affairs | Akins | Instruction | West Campus |

CFMW:
Enter appropriate code for each Department.

Current Budget Import

| Current Budget Import | | | | | |
|-----------------------|--------|---------------------|--------------------------|----------------|--------------------------|
| Dept. | Object | Dept. Name | Object Name | Current Budget | |
| 99999 | 9999 | | | | Not On Department Detail |
| 11100 | 5110 | English | Faculty Salaries | 1,187,897 | |
| 11100 | 5520 | English | Student Work Program | 5,843 | |
| 11100 | 6702 | English | Supplies - Instructional | 77,173 | |
| 11100 | 7500 | English | Equipment | 38,586 | |
| 11110 | 5110 | Classical Languages | Faculty Salaries | 389,500 | |
| 11110 | 5520 | Classical Languages | Student Work Program | 21,686 | |
| 11110 | 6702 | Classical Languages | Supplies - Instructional | 27,108 | |
| 11110 | 7500 | Classical Languages | Equipment | 13,554 | |
| 11120 | 5110 | Modern Languages | Faculty Salaries | 763,687 | |
| 11120 | 5520 | Modern Languages | Student Work Program | 42,521 | |
| 11120 | 6201 | Modern Languages | Travel | 26,576 | |
| 11120 | 6702 | Modern Languages | Supplies - Instructional | 53,150 | |
| 11120 | 7500 | Modern Languages | Equipment | 26,576 | |
| 11130 | 5110 | Theology | Faculty Salaries | 925,739 | |
| 11130 | 5520 | Theology | Student Work Program | 51,543 | |
| 11130 | 6702 | Theology | Supplies - Instructional | 64,429 | |
| 11130 | 7500 | Theology | Equipment | 32,215 | |
| 11140 | 5110 | Philosophy | Faculty Salaries | 967,529 | |
| 11140 | 5520 | Philosophy | Student Work Program | 53,870 | |
| 11140 | 6702 | Philosophy | Supplies - Instructional | 67,337 | |
| 11140 | 7500 | Philosophy | Equipment | 33,668 | |
| 11150 | 5110 | History | Faculty Salaries | 780,913 | |
| 11150 | 5520 | History | Student Work Program | 43,480 | |
| 11150 | 6702 | History | Supplies - Instructional | 54,349 | |
| 11150 | 7500 | History | Equipment | 27,174 | |
| 11160 | 5110 | Sociology | Faculty Salaries | 667,161 | |

This is a test Dept and Object number to verify the formula in column is working correctly.

Budget Request Import

| Budget Import Worksheet | | | | |
|-------------------------|--------|---------------------|--------------------------|----------------------|
| Dept. | Object | Dept. Name | Object Name | Budget Import |
| 99999 | 9999 | | | Not On Department De |
| 11100 | 5110 | English | Faculty Salaries | 1,219,920 |
| 11100 | 5520 | English | Student Work Program | 6,000 |
| 11100 | 6702 | English | Supplies - Instructional | 79,253 |
| 11100 | 7500 | English | Equipment | 39,626 |
| 11110 | 5110 | Classical Languages | Faculty Salaries | 400,000 |
| 11110 | 5520 | Classical Languages | Student Work Program | 22,271 |
| 11110 | 6702 | Classical Languages | Supplies - Instructional | 27,839 |
| 11110 | 7500 | Classical Languages | Equipment | 13,919 |
| 11120 | 5110 | Modern Languages | Faculty Salaries | 784,274 |
| 11120 | 5520 | Modern Languages | Student Work Program | 43,667 |
| 11120 | 6201 | Modern Languages | Travel | 27,292 |
| 11120 | 6702 | Modern Languages | Supplies - Instructional | 54,583 |
| 11120 | 7500 | Modern Languages | Equipment | 27,292 |
| 11130 | 5110 | Theology | Faculty Salaries | 950,695 |

This is a test Dept and Object number to verify the formula in column is working correctly.

This is a test Dept and Object number to verify the formula in column is working correctly.

Budget Export

| Budget Export Worksheet | | | | 2008 |
|-------------------------|--------|---------------------|--------------------------|-----------|
| Dept. | Object | Dept. Name | Object Name | Year 1 |
| 11100 | 5110 | English | Faculty Salaries | 1,219,920 |
| 11100 | 5520 | English | Student Work Program | 6,000 |
| 11100 | 6702 | English | Supplies - Instructional | 79,253 |
| 11100 | 7500 | English | Equipment | 39,626 |
| 11110 | 5110 | Classical Languages | Faculty Salaries | 400,000 |
| 11110 | 5520 | Classical Languages | Student Work Program | 22,271 |
| 11110 | 6702 | Classical Languages | Supplies - Instructional | 27,839 |
| 11110 | 7500 | Classical Languages | Equipment | 13,919 |
| 11120 | 5110 | Modern Languages | Faculty Salaries | 784,274 |
| 11120 | 5520 | Modern Languages | Student Work Program | 43,667 |
| 11120 | 6201 | Modern Languages | Travel | 27,292 |
| 11120 | 6702 | Modern Languages | Supplies - Instructional | 54,583 |
| 11120 | 7500 | Modern Languages | Equipment | 27,292 |
| 11130 | 5110 | Theology | Faculty Salaries | 950,695 |
| 11130 | 5520 | Theology | Student Work Program | 52,932 |
| 11130 | 6702 | Theology | Supplies - Instructional | 66,166 |
| 11130 | 7500 | Theology | Equipment | 33,083 |

CFMW

To change the folder where the export file will be saved, or name of the export file name, edit the Budget Export macro.

Prior Year 1 Actual Data

| Prior Year 1 Actual | | | | | |
|---------------------|--------|---------------------|--------------------------|-------------------|--------------------------|
| Dept. | Object | Dept. Name | Object Name | Prior Year Actual | |
| 99999 | 9999 | | | | Not On Department Detail |
| 11100 | 5110 | English | Faculty Salaries | 1,158,924 | |
| 11100 | 5520 | English | Student Work Program | 5,700 | |
| 11100 | 6702 | English | Supplies - Instructional | 75,290 | |
| 11100 | 7500 | English | Equipment | 37,645 | |
| 11110 | 5110 | Classical Languages | Faculty Salaries | 380,000 | |
| 11110 | 5520 | Classical Languages | Student Work Program | 21,157 | |
| 11110 | 6702 | Classical Languages | Supplies - Instructional | 26,447 | |
| 11110 | 7500 | Classical Languages | Equipment | 13,223 | |
| 11120 | 5110 | Modern Languages | Faculty Salaries | 745,060 | |
| 11120 | 5520 | Modern Languages | Student Work Program | 41,484 | |
| 11120 | 6201 | Modern Languages | Travel | 25,927 | |
| 11120 | 6702 | Modern Languages | Supplies - Instructional | 51,854 | |
| 11120 | 7500 | Modern Languages | Equipment | 25,927 | |
| 11130 | 5110 | Theology | Faculty Salaries | 903,160 | |
| 11130 | 5520 | Theology | Student Work Program | 50,285 | |
| 11130 | 6702 | Theology | Supplies - Instructional | 62,858 | |

This is a test Dept and Object number to verify the formula in column is working correctly.

Prior Year 2 Actual Data

| Prior Year 2 Actual | | | | | |
|---------------------|--------|---------------------|--------------------------|-------------------|--------------------------|
| Dept. | Object | Dept. Name | Object Name | Prior Year Actual | |
| 99999 | 9999 | | | | Not On Department Detail |
| 11100 | 5110 | English | Faculty Salaries | 1,097,928 | |
| 11100 | 5520 | English | Student Work Program | 5,400 | |
| 11100 | 6702 | English | Supplies - Instructional | 71,328 | |
| 11100 | 7500 | English | Equipment | 35,663 | |
| 11110 | 5110 | Classical Languages | Faculty Salaries | 360,000 | |
| 11110 | 5520 | Classical Languages | Student Work Program | 20,044 | |
| 11110 | 6702 | Classical Languages | Supplies - Instructional | 25,055 | |
| 11110 | 7500 | Classical Languages | Equipment | 12,527 | |
| 11120 | 5110 | Modern Languages | Faculty Salaries | 705,847 | |
| 11120 | 5520 | Modern Languages | Student Work Program | 39,300 | |
| 11120 | 6201 | Modern Languages | Travel | 24,563 | |
| 11120 | 6702 | Modern Languages | Supplies - Instructional | 49,125 | |
| 11120 | 7500 | Modern Languages | Equipment | 24,563 | |
| 11130 | 5110 | Theology | Faculty Salaries | 855,626 | |
| 11130 | 5520 | Theology | Student Work Program | 47,639 | |
| 11130 | 6702 | Theology | Supplies - Instructional | 59,549 | |

This is a test Dept and Object number to verify the formula in column is working correctly.

Prior Year 3 Actual Data

| Prior Year 3 Actual | | | | | |
|---------------------|--------|---------------------|--------------------------|-------------------|--------------------------|
| Dept. | Object | Dept. Name | Object Name | Prior Year Actual | |
| 99999 | 9999 | | | | Not On Department Detail |
| 11100 | 5110 | English | Faculty Salaries | 1,036,932 | |
| 11100 | 5520 | English | Student Work Program | 5,100 | |
| 11100 | 6702 | English | Supplies - Instructional | 67,365 | |
| 11100 | 7500 | English | Equipment | 33,682 | |
| 11110 | 5110 | Classical Languages | Faculty Salaries | 340,000 | |
| 11110 | 5520 | Classical Languages | Student Work Program | 18,930 | |
| 11110 | 6702 | Classical Languages | Supplies - Instructional | 23,663 | |
| 11110 | 7500 | Classical Languages | Equipment | 11,831 | |
| 11120 | 5110 | Modern Languages | Faculty Salaries | 666,633 | |
| 11120 | 5520 | Modern Languages | Student Work Program | 37,117 | |
| 11120 | 6201 | Modern Languages | Travel | 23,198 | |
| 11120 | 6702 | Modern Languages | Supplies - Instructional | 46,396 | |
| 11120 | 7500 | Modern Languages | Equipment | 23,198 | |
| 11130 | 5110 | Theology | Faculty Salaries | 808,091 | |
| 11130 | 5520 | Theology | Student Work Program | 44,992 | |
| 11130 | 6702 | Theology | Supplies - Instructional | 56,241 | |
| 11130 | 7500 | Theology | Equipment | 28,121 | |
| 11140 | 5110 | Philosophy | Faculty Salaries | 844,569 | |
| 11140 | 5520 | Philosophy | Student Work Program | 47,024 | |
| 11140 | 6702 | Philosophy | Supplies - Instructional | 58,779 | |

This is a test Dept and Object number to verify the formula in column is working correctly.

Object Pivot Table

| Object Pivot Table | | | | | Current Bud | Request | Working | 2008 | 2009 | 2010 | 2011 | 2012 |
|--------------------|--------------------------|---------------------|---------------------|-------------------|--------------|--------------|--------------|----------------|---------------|---------------|---------------|---------------|
| Object Number | Object Name | Prior Year 3 Actual | Prior Year 2 Actual | Prior Year 1 Actu | Current Budg | Budget Reque | Working Budg | Projection Yea | ProjectionYea | ProjectionYea | ProjectionYea | ProjectionYea |
| 5110 | Faculty Salaries | 13,646,543 | 14,449,280 | 15,252,018 | 15,633,319 | 16,054,756 | 16,054,756 | 16,054,757 | 16,054,757 | 16,054,757 | 16,054,757 | 16,054,757 |
| 5220 | Admin. & Managerial | 5,168,141 | 5,472,149 | 5,776,158 | 5,920,562 | 6,080,166 | 6,080,166 | 6,080,166 | 6,080,166 | 6,080,166 | 6,080,166 | 6,080,166 |
| 5310 | Office Staff | 3,291,467 | 3,485,083 | 3,678,698 | 3,770,666 | 3,872,314 | 3,872,314 | 3,872,314 | 3,872,314 | 3,872,314 | 3,872,314 | 3,872,314 |
| 5320 | Food Service | 1,385,500 | 1,467,000 | 1,548,500 | 1,587,213 | 1,630,000 | 1,630,000 | 1,630,000 | 1,630,000 | 1,630,000 | 1,630,000 | 1,630,000 |
| 5420 | Trades, Workmen | 1,247,375 | 1,320,750 | 1,394,125 | 1,428,978 | 1,467,500 | 1,467,500 | 1,467,500 | 1,467,500 | 1,467,500 | 1,467,500 | 1,467,500 |
| 5430 | Housekeeping Staff | 932,875 | 987,750 | 1,042,625 | 1,068,691 | 1,097,500 | 1,097,500 | 1,097,500 | 1,097,500 | 1,097,500 | 1,097,500 | 1,097,500 |
| 5520 | Student Work Program | 1,074,492 | 1,137,697 | 1,200,903 | 1,230,925 | 1,264,108 | 1,264,108 | 1,264,108 | 1,264,108 | 1,264,108 | 1,264,108 | 1,264,108 |
| 5910 | Retirement, Professor | 1,306,939 | 1,383,818 | 1,460,696 | 1,497,214 | 1,537,575 | 1,537,575 | 1,537,575 | 1,537,575 | 1,537,575 | 1,537,575 | 1,537,575 |
| 5920 | Retirement, Hourly | 304,428 | 322,335 | 340,243 | 348,749 | 358,150 | 358,150 | 358,150 | 358,150 | 358,150 | 358,150 | 358,150 |
| 5926 | Insurance Group Life | 99,726 | 105,593 | 111,459 | 114,245 | 117,325 | 117,325 | 117,325 | 117,325 | 117,325 | 117,325 | 117,325 |
| 5930 | Health | 1,154,725 | 1,222,650 | 1,290,575 | 1,322,839 | 1,358,500 | 1,358,500 | 1,358,500 | 1,358,500 | 1,358,500 | 1,358,500 | 1,358,500 |
| 5940 | Work Comp | 102,876 | 108,927 | 114,979 | 117,853 | 121,030 | 121,030 | 121,030 | 121,030 | 121,030 | 121,030 | 121,030 |
| 5980 | Social Security | 1,401,206 | 1,483,630 | 1,566,054 | 1,605,205 | 1,648,478 | 1,648,478 | 1,648,478 | 1,648,478 | 1,648,478 | 1,648,478 | 1,648,478 |
| 5991 | Tuition Remission Prof | 455,592 | 482,391 | 509,191 | 521,920 | 535,990 | 535,990 | 535,990 | 535,990 | 535,990 | 535,990 | 535,990 |
| 5992 | Tuition Remission Hou | 212,889 | 225,412 | 237,935 | 243,883 | 250,458 | 250,458 | 250,458 | 250,458 | 250,458 | 250,458 | 250,458 |
| 6001 | Postage | 89,242 | 94,492 | 99,741 | 102,235 | 104,991 | 104,991 | 104,991 | 104,991 | 104,991 | 104,991 | 104,991 |
| 6002 | Advertising/Public Rel. | 5,920 | 6,269 | 6,617 | 6,782 | 6,965 | 6,965 | 6,965 | 6,965 | 6,965 | 6,965 | 6,965 |
| 6003 | Periodicals | 47,266 | 50,046 | 52,827 | 54,147 | 55,607 | 55,607 | 55,607 | 55,607 | 55,607 | 55,607 | 55,607 |
| 6005 | Memberships | 13,065 | 13,834 | 14,602 | 14,968 | 15,371 | 15,371 | 15,371 | 15,371 | 15,371 | 15,371 | 15,371 |
| 6011 | Telephone Usage Char. | 1,726 | 1,827 | 1,929 | 1,977 | 2,030 | 2,030 | 2,030 | 2,030 | 2,030 | 2,030 | 2,030 |
| 6101 | Photocopying | 198,485 | 210,161 | 221,836 | 227,382 | 233,512 | 233,512 | 233,512 | 233,512 | 233,512 | 233,512 | 233,512 |
| 6103 | Printing Contracted | 63,264 | 66,985 | 70,707 | 72,474 | 74,428 | 74,428 | 74,428 | 74,428 | 74,428 | 74,428 | 74,428 |
| 6201 | Travel | 710,954 | 752,775 | 794,596 | 814,461 | 836,417 | 836,417 | 836,417 | 836,417 | 836,417 | 836,417 | 836,417 |
| 6401 | Insurance Expense | 525,462 | 556,372 | 587,281 | 601,963 | 618,191 | 618,191 | 618,191 | 618,191 | 618,191 | 618,191 | 618,191 |
| 6501 | Electricity | 309,573 | 327,784 | 345,994 | 354,644 | 364,204 | 364,204 | 364,204 | 364,204 | 364,204 | 364,204 | 364,204 |
| 6502 | Natural Gas | 206,383 | 218,523 | 230,663 | 236,429 | 242,803 | 242,803 | 242,803 | 242,803 | 242,803 | 242,803 | 242,803 |
| 6504 | Gasoline-Oil-Grease | 32,006 | 33,889 | 35,771 | 36,666 | 37,654 | 37,654 | 37,654 | 37,654 | 37,654 | 37,654 | 37,654 |
| 6506 | Refuse Collection | 53,016 | 56,135 | 59,253 | 60,735 | 62,372 | 62,372 | 62,372 | 62,372 | 62,372 | 62,372 | 62,372 |
| 6507 | Sewer Tax | 65,408 | 69,255 | 73,103 | 74,930 | 76,950 | 76,950 | 76,950 | 76,950 | 76,950 | 76,950 | 76,950 |
| 6508 | Steam | 43,605 | 46,170 | 48,735 | 49,953 | 51,300 | 51,300 | 51,300 | 51,300 | 51,300 | 51,300 | 51,300 |
| 6701 | Supplies, Office | 2,806,678 | 2,971,777 | 3,136,875 | 3,215,297 | 3,301,974 | 3,301,974 | 3,301,974 | 3,301,974 | 3,301,974 | 3,301,974 | 3,301,974 |
| 6702 | Supplies - Instructional | 804,154 | 851,457 | 898,760 | 921,229 | 946,063 | 946,063 | 946,063 | 946,063 | 946,063 | 946,063 | 946,063 |

Department Summary Pivot Table

| Department Summary Pivot Table | | | | | Current Buc | Request | Working | 2008 | 2009 | 2010 | 2011 | 2012 |
|--------------------------------|----------------------|---------------------|---------------------|-------------------|----------------|--------------|----------------|----------------|---------------|---------------|---------------|---------------|
| Dept. Number | Dept. Name | Prior Year 3 Actual | Prior Year 2 Actual | Prior Year 1 Actu | Current Budget | Budget Reque | Working Budget | Projection Yea | ProjectionYea | ProjectionYea | ProjectionYea | ProjectionYea |
| 11100 | English | 1,143,079 | 1,210,319 | 1,277,559 | 1,309,498 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 |
| 11110 | Classical Languages | 394,425 | 417,626 | 440,828 | 451,848 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 |
| 11120 | Modern Languages | 796,542 | 843,397 | 890,253 | 912,509 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 |
| 11130 | Theology | 937,445 | 992,588 | 1,047,732 | 1,073,926 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 |
| 11140 | Philosophy | 979,762 | 1,037,395 | 1,095,028 | 1,122,404 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 |
| 11150 | History | 790,787 | 837,304 | 883,821 | 905,917 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 |
| 11160 | Sociology | 695,514 | 736,427 | 777,339 | 796,773 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 |
| 11170 | Music | 253,426 | 268,333 | 283,241 | 290,322 | 298,148 | 298,148 | 298,148 | 298,148 | 298,148 | 298,148 | 298,148 |
| 11180 | Mass Communication | 857,743 | 908,198 | 958,654 | 982,620 | 1,009,109 | 1,009,109 | 1,009,109 | 1,009,109 | 1,009,109 | 1,009,109 | 1,009,109 |
| 11190 | Psychology | 577,262 | 611,219 | 645,175 | 661,305 | 679,132 | 679,132 | 679,132 | 679,132 | 679,132 | 679,132 | 679,132 |
| 11200 | Fine Arts | 112,794 | 119,429 | 126,064 | 129,216 | 132,699 | 132,699 | 132,699 | 132,699 | 132,699 | 132,699 | 132,699 |
| 11210 | Graduate Theology | 20,747 | 21,967 | 23,188 | 23,767 | 24,408 | 24,408 | 24,408 | 24,408 | 24,408 | 24,408 | 24,408 |
| 11220 | Peace Studies | 5,325 | 5,639 | 5,952 | 6,101 | 6,265 | 6,265 | 6,266 | 6,266 | 6,266 | 6,266 | 6,266 |
| 11310 | Biology | 823,290 | 871,719 | 920,148 | 943,152 | 968,577 | 968,577 | 968,577 | 968,577 | 968,577 | 968,577 | 968,577 |
| 11320 | Chemistry | 419,954 | 444,657 | 463,360 | 481,094 | 494,063 | 494,063 | 494,063 | 494,063 | 494,063 | 494,063 | 494,063 |
| 11330 | Physics & Grn. Sci. | 450,177 | 476,658 | 503,139 | 515,717 | 529,620 | 529,620 | 529,620 | 529,620 | 529,620 | 529,620 | 529,620 |
| 11340 | Mathematics | 1,219,711 | 1,291,459 | 1,363,206 | 1,397,286 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 |
| 11350 | Military Science | 20,459 | 21,662 | 22,866 | 23,437 | 24,069 | 24,069 | 24,069 | 24,069 | 24,069 | 24,069 | 24,069 |
| 11420 | Accounting | 899,148 | 952,039 | 1,004,930 | 1,030,053 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 |
| 11430 | Economics | 441,887 | 467,880 | 493,874 | 506,220 | 519,867 | 519,867 | 519,867 | 519,867 | 519,867 | 519,867 | 519,867 |
| 11440 | Finance | 388,289 | 411,130 | 433,970 | 444,820 | 456,811 | 456,811 | 456,811 | 456,811 | 456,811 | 456,811 | 456,811 |
| 11450 | Management | 672,557 | 712,120 | 751,682 | 770,474 | 791,244 | 791,244 | 791,244 | 791,244 | 791,244 | 791,244 | 791,244 |
| 11460 | Marketing | 428,479 | 453,684 | 478,888 | 490,861 | 504,093 | 504,093 | 504,093 | 504,093 | 504,093 | 504,093 | 504,093 |
| 11470 | MBA Program | 7,714 | 8,168 | 8,621 | 8,837 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 | 9,075 |
| 11480 | Business Internship | 3,002 | 3,179 | 3,355 | 3,439 | 3,532 | 3,532 | 3,532 | 3,532 | 3,532 | 3,532 | 3,532 |
| 11510 | Advanced Teacher Ed. | 11,786 | 12,479 | 13,173 | 13,502 | 13,866 | 13,866 | 13,866 | 13,866 | 13,866 | 13,866 | 13,866 |
| 11520 | Secondary Ed. Placem | 175,472 | 185,794 | 196,116 | 201,019 | 206,438 | 206,438 | 206,438 | 206,438 | 206,438 | 206,438 | 206,438 |
| 11530 | Elementary Education | 846,529 | 896,325 | 946,121 | 963,774 | 995,917 | 995,917 | 995,917 | 995,917 | 995,917 | 995,917 | 995,917 |
| 11540 | Admin. & Supervision | 73,121 | 77,423 | 81,724 | 83,767 | 86,025 | 86,025 | 86,025 | 86,025 | 86,025 | 86,025 | 86,025 |
| 11550 | Community Counseling | 206,353 | 218,491 | 230,630 | 236,395 | 242,768 | 242,768 | 242,768 | 242,768 | 242,768 | 242,768 | 242,768 |
| 11560 | Reading | 16,878 | 17,870 | 18,863 | 19,335 | 19,856 | 19,856 | 19,856 | 19,856 | 19,856 | 19,856 | 19,856 |
| 11600 | Physical Education | 221,649 | 234,687 | 247,725 | 253,918 | 260,763 | 260,763 | 260,763 | 260,763 | 260,763 | 260,763 | 260,763 |

Other Pivot Tables

| Vice Presidents' Pivot Table | | | Current Bud | Request | Working | 2008 | 2009 | 2010 | 2011 | 2012 | |
|------------------------------|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| VP Code | Prior Year 3 Actual | Prior Year 2 Actual | Prior Year 1 Actual | Current Budget | Budget Request | Working Budget | Projection Year 1 | ProjectionYear 2 | ProjectionYear 3 | ProjectionYear 4 | ProjectionYear 5 |
| VP Academics Affairs | 19,847,595 | 21,015,101 | 22,182,606 | 22,737,172 | 23,350,112 | 23,350,112 | 23,350,113 | 23,350,113 | 23,350,113 | 23,350,113 | 23,350,113 |
| VP Business and Finance | 31,399,781 | 33,246,827 | 35,093,873 | 35,971,220 | 36,940,919 | 36,940,919 | 36,406,869 | 36,254,451 | 36,401,324 | 36,811,801 | 36,804,506 |
| VP Institutional Advancement | 885,354 | 937,434 | 989,513 | 1,014,251 | 1,041,593 | 1,041,593 | 1,041,593 | 1,041,593 | 1,041,593 | 1,041,593 | 1,041,593 |
| VP Student Services | 1,925,735 | 2,039,014 | 2,152,292 | 2,206,100 | 2,265,571 | 2,265,571 | 2,295,571 | 2,327,071 | 2,360,146 | 2,394,875 | 2,431,340 |
| Grand Total | 54,058,466 | 57,238,376 | 60,418,285 | 61,928,742 | 63,598,195 | 63,598,195 | 63,094,145 | 62,973,227 | 63,153,175 | 63,598,381 | 63,627,551 |

| Division Pivot Table | | | Current Bud | Request | Working | 2008 | 2009 | 2010 | 2011 | 2012 | |
|-----------------------|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Division Name | Prior Year 3 Actual | Prior Year 2 Actual | Prior Year 1 Actual | Current Budget | Budget Request | Working Budget | Projection Year 1 | ProjectionYear 2 | ProjectionYear 3 | ProjectionYear 4 | ProjectionYear 5 |
| Academic Support | 1,983,169 | 2,099,826 | 2,216,483 | 2,271,895 | 2,333,140 | 2,333,140 | 2,333,140 | 2,333,140 | 2,333,140 | 2,333,140 | 2,333,140 |
| Auxiliary Enterprises | 9,857,347 | 10,437,191 | 11,017,035 | 11,292,461 | 11,596,879 | 11,596,879 | 11,596,879 | 11,596,879 | 11,596,879 | 11,596,879 | 11,596,879 |
| Institutional Support | 9,139,869 | 9,677,508 | 10,215,148 | 10,470,526 | 10,752,787 | 10,752,787 | 10,752,787 | 10,752,787 | 10,752,787 | 10,752,787 | 10,752,787 |
| Instruction | 15,720,653 | 16,645,397 | 17,570,142 | 18,009,395 | 18,494,886 | 18,494,886 | 18,494,887 | 18,494,887 | 18,494,887 | 18,494,887 | 18,494,887 |
| Physical Plant | 2,882,367 | 3,051,918 | 3,221,469 | 3,302,006 | 3,391,020 | 3,391,020 | 3,391,020 | 3,391,020 | 3,391,020 | 3,391,020 | 3,391,020 |
| Research | 309,889 | 328,118 | 346,346 | 355,005 | 364,575 | 364,575 | 364,575 | 364,575 | 364,575 | 364,575 | 364,575 |
| Scholarships | 10,666,969 | 11,294,438 | 11,921,906 | 12,219,954 | 12,549,375 | 12,549,375 | 12,015,325 | 11,862,907 | 12,009,780 | 12,420,257 | 12,412,962 |
| Student Services | 3,498,203 | 3,703,980 | 3,909,756 | 4,007,500 | 4,115,533 | 4,115,533 | 4,145,533 | 4,177,033 | 4,210,108 | 4,244,837 | 4,281,302 |
| Grand Total | 54,058,466 | 57,238,376 | 60,418,285 | 61,928,742 | 63,598,195 | 63,598,195 | 63,094,145 | 62,973,227 | 63,153,175 | 63,598,381 | 63,627,551 |

| Location Pivot Table | | | Current Bud | Request | Working | 2008 | 2009 | 2010 | 2011 | 2012 | |
|----------------------|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Location | Prior Year 3 Actual | Prior Year 2 Actual | Prior Year 1 Actual | Current Budget | Budget Request | Working Budget | Projection Year 1 | ProjectionYear 2 | ProjectionYear 3 | ProjectionYear 4 | ProjectionYear 5 |
| Main Campus | 50,824,401 | 53,814,072 | 56,803,742 | 58,223,836 | 59,793,413 | 59,793,412 | 59,289,363 | 59,168,445 | 59,348,392 | 59,793,598 | 59,822,768 |
| West Campus | 3,234,065 | 3,424,304 | 3,614,543 | 3,704,906 | 3,804,782 | 3,804,783 | 3,804,783 | 3,804,783 | 3,804,783 | 3,804,783 | 3,804,783 |
| Grand Tot | 54,058,466 | 57,238,376 | 60,418,285 | 61,928,742 | 63,598,195 | 63,598,195 | 63,094,145 | 62,973,227 | 63,153,175 | 63,598,381 | 63,627,551 |

| Budget Officer Pivot Table | | | Current Bud | Request | Working | 2008 | 2009 | 2010 | 2011 | 2012 | |
|----------------------------|---------------------|---------------------|---------------------|----------------|----------------|----------------|-------------------|------------------|------------------|------------------|------------------|
| Budget Officer Name | Prior Year 3 Actual | Prior Year 2 Actual | Prior Year 1 Actual | Current Budget | Budget Request | Working Budget | Projection Year 1 | ProjectionYear 2 | ProjectionYear 3 | ProjectionYear 4 | ProjectionYear 5 |
| Addington | 672,557 | 712,120 | 751,682 | 770,474 | 791,244 | 791,244 | 791,244 | 791,244 | 791,244 | 791,244 | 791,244 |
| Affleck | 1,143,079 | 1,210,319 | 1,277,559 | 1,309,498 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 |
| Akins | 436,193 | 461,851 | 487,510 | 499,697 | 513,168 | 513,168 | 513,168 | 513,168 | 513,168 | 513,168 | 513,168 |
| Alexander | 899,148 | 952,039 | 1,004,930 | 1,030,053 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 |
| Alsobrooks | 1,219,711 | 1,291,459 | 1,363,206 | 1,397,286 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 |
| Amin | 66,425 | 70,332 | 74,240 | 76,096 | 78,147 | 78,147 | 78,147 | 78,147 | 78,147 | 78,147 | 78,147 |
| Archer | 388,289 | 411,130 | 433,970 | 444,820 | 456,811 | 456,811 | 456,811 | 456,811 | 456,811 | 456,811 | 456,811 |
| Bass | 823,290 | 871,719 | 920,148 | 943,152 | 968,577 | 968,577 | 968,577 | 968,577 | 968,577 | 968,577 | 968,577 |
| Bates | 253,426 | 268,333 | 283,241 | 290,322 | 298,148 | 298,148 | 298,148 | 298,148 | 298,148 | 298,148 | 298,148 |
| Beale | 63,578 | 67,318 | 71,058 | 72,835 | 74,798 | 74,798 | 74,798 | 74,798 | 74,798 | 74,798 | 74,798 |
| Beasley | 695,514 | 736,427 | 777,339 | 796,773 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 |

President's Report

| President's Report | | | | | | | | | | |
|----------------------------|------|--------------------------|-------------------|--------------|------------|------------|------------|------------|------------|--|
| President's Report | | | | | | | | | | |
| VP Code | Obj | Object Name | Prior Year 1 Actu | Current Budg | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | |
| VP Academics Affairs | 5110 | Faculty Salaries | 15,252,018 | 15,633,319 | 16,054,757 | 16,054,757 | 16,054,757 | 16,054,757 | 16,054,757 | |
| | 5220 | Admin. & Managerial | 2,335,314 | 2,393,697 | 2,458,225 | 2,458,225 | 2,458,225 | 2,458,225 | 2,458,225 | |
| | 5310 | Office Staff | 1,379,678 | 1,414,170 | 1,452,293 | 1,452,293 | 1,452,293 | 1,452,293 | 1,452,293 | |
| | 5520 | Student Work Program | 684,692 | 701,809 | 720,728 | 720,728 | 720,728 | 720,728 | 720,728 | |
| | 6001 | Postage | 55,777 | 57,172 | 58,713 | 58,713 | 58,713 | 58,713 | 58,713 | |
| | 6002 | Advertising/Public Rel. | 6,617 | 6,782 | 6,965 | 6,965 | 6,965 | 6,965 | 6,965 | |
| | 6003 | Periodicals | 38,577 | 39,541 | 40,607 | 40,607 | 40,607 | 40,607 | 40,607 | |
| | 6005 | Memberships | 6,744 | 6,913 | 7,099 | 7,099 | 7,099 | 7,099 | 7,099 | |
| | 6101 | Photocopying | 77,869 | 79,815 | 81,967 | 81,967 | 81,967 | 81,967 | 81,967 | |
| | 6103 | Printing Contracted | 56,516 | 57,929 | 59,491 | 59,491 | 59,491 | 59,491 | 59,491 | |
| | 6201 | Travel | 493,519 | 505,857 | 519,494 | 519,494 | 519,494 | 519,494 | 519,494 | |
| | 6701 | Supplies, Office | 340,566 | 349,081 | 358,491 | 358,491 | 358,491 | 358,491 | 358,491 | |
| | 6702 | Supplies - Instructional | 898,760 | 921,229 | 946,063 | 946,063 | 946,063 | 946,063 | 946,063 | |
| | 6930 | Research | 40,409 | 41,419 | 42,536 | 42,536 | 42,536 | 42,536 | 42,536 | |
| | 7500 | Equipment | 515,550 | 528,439 | 542,684 | 542,684 | 542,684 | 542,684 | 542,684 | |
| VP Academics Affairs Total | | | 22,182,606 | 22,737,172 | 23,350,113 | 23,350,113 | 23,350,113 | 23,350,113 | 23,350,113 | |
| VP Business and Finar | 5220 | Admin. & Managerial | 1,905,695 | 1,953,338 | 2,005,995 | 2,005,995 | 2,005,995 | 2,005,995 | 2,005,995 | |
| | 5310 | Office Staff | 1,704,474 | 1,747,086 | 1,794,183 | 1,794,183 | 1,794,183 | 1,794,183 | 1,794,183 | |
| | 5320 | Food Service | 1,548,500 | 1,587,213 | 1,630,000 | 1,630,000 | 1,630,000 | 1,630,000 | 1,630,000 | |
| | 5420 | Trades, Workmen | 1,394,125 | 1,428,978 | 1,467,500 | 1,467,500 | 1,467,500 | 1,467,500 | 1,467,500 | |
| | 5430 | Housekeeping Staff | 1,042,625 | 1,068,691 | 1,097,500 | 1,097,500 | 1,097,500 | 1,097,500 | 1,097,500 | |
| | 5520 | Student Work Program | 394,680 | 404,547 | 415,453 | 415,453 | 415,453 | 415,453 | 415,453 | |
| | 5910 | Retirement, Professor | 1,460,696 | 1,497,214 | 1,537,575 | 1,537,575 | 1,537,575 | 1,537,575 | 1,537,575 | |
| | 5920 | Retirement, Hourly | 340,243 | 348,749 | 358,150 | 358,150 | 358,150 | 358,150 | 358,150 | |
| | 5926 | Insurance Group Life | 111,459 | 114,245 | 117,325 | 117,325 | 117,325 | 117,325 | 117,325 | |
| | 5930 | Health | 1,290,575 | 1,322,839 | 1,358,500 | 1,358,500 | 1,358,500 | 1,358,500 | 1,358,500 | |
| | 5940 | Work Comp | 114,979 | 117,853 | 121,030 | 121,030 | 121,030 | 121,030 | 121,030 | |
| | 5980 | Social Security | 1,566,054 | 1,605,205 | 1,648,478 | 1,648,478 | 1,648,478 | 1,648,478 | 1,648,478 | |
| | 5991 | Tuition Remission Prot | 509,191 | 521,920 | 535,990 | 535,990 | 535,990 | 535,990 | 535,990 | |

VP for Academic Affairs's Report

| Main Menu Print Print Preview View Model Export VP Pivot Tables | | | | | | | | | |
|---|-------|---------------------|---------------------|----------------|-----------|-----------|-----------|-----------|-----------|
| Vice President for Academic Affairs's Report | | | | | | | | | |
| VP Code | Dept | Dept. Name | Prior Year 1 Actual | Current Budget | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
| VP Academics Affairs | 11100 | English | 1,277,559 | 1,309,498 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 | 1,344,799 |
| | 11110 | Classical Languages | 440,828 | 451,848 | 464,029 | 464,029 | 464,029 | 464,029 | 464,029 |
| | 11120 | Modern Languages | 890,253 | 912,509 | 937,108 | 937,108 | 937,108 | 937,108 | 937,108 |
| | 11130 | Theology | 1,047,732 | 1,073,926 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 | 1,102,876 |
| | 11140 | Philosophy | 1,095,028 | 1,122,404 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 | 1,152,661 |
| | 11150 | History | 883,821 | 905,917 | 930,338 | 930,338 | 930,338 | 930,338 | 930,338 |
| | 11160 | Sociology | 777,339 | 796,773 | 818,252 | 818,252 | 818,252 | 818,252 | 818,252 |
| | 11170 | Music | 283,241 | 290,322 | 298,148 | 298,148 | 298,148 | 298,148 | 298,148 |
| | 11180 | Mass Communication | 958,654 | 982,620 | 1,009,109 | 1,009,109 | 1,009,109 | 1,009,109 | 1,009,109 |
| | 11190 | Psychology | 645,175 | 661,305 | 679,132 | 679,132 | 679,132 | 679,132 | 679,132 |
| | 11200 | Fine Arts | 126,064 | 129,216 | 132,699 | 132,699 | 132,699 | 132,699 | 132,699 |
| | 11210 | Graduate Theology | 23,188 | 23,767 | 24,408 | 24,408 | 24,408 | 24,408 | 24,408 |
| | 11220 | Peace Studies | 5,952 | 6,101 | 6,266 | 6,266 | 6,266 | 6,266 | 6,266 |
| | 11310 | Biology | 920,148 | 943,152 | 968,577 | 968,577 | 968,577 | 968,577 | 968,577 |
| | 11320 | Chemistry | 469,360 | 481,094 | 494,063 | 494,063 | 494,063 | 494,063 | 494,063 |
| | 11330 | Physics & Grn. Sci. | 503,139 | 515,717 | 529,620 | 529,620 | 529,620 | 529,620 | 529,620 |
| | 11340 | Mathematics | 1,363,206 | 1,397,286 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 | 1,434,954 |
| | 11350 | Military Science | 22,866 | 23,437 | 24,069 | 24,069 | 24,069 | 24,069 | 24,069 |
| | 11420 | Accounting | 1,004,930 | 1,030,053 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 | 1,057,821 |
| | 11430 | Economics | 493,874 | 506,220 | 519,867 | 519,867 | 519,867 | 519,867 | 519,867 |
| | 11440 | Finance | 433,970 | 444,820 | 456,811 | 456,811 | 456,811 | 456,811 | 456,811 |
| | 11450 | Management | 751,682 | 770,474 | 791,244 | 791,244 | 791,244 | 791,244 | 791,244 |

VP for Finance and Administration's Report

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Vice President for Finance and Administration's Report

| VP Code | Dept | Dept. Name | Prior Year 1 Actual | Current Budget | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
|-------------------------|-------|-----------------------|---------------------|----------------|-----------|-----------|-----------|-----------|-----------|
| VP Business and Finance | 46070 | General Educnal. Exp. | 43,186 | 44,266 | 45,459 | 45,459 | 45,459 | 45,459 | 45,459 |
| | 56200 | ID Cards | 66,814 | 68,484 | 70,330 | 70,330 | 70,330 | 70,330 | 70,330 |
| | 61010 | Presidents Office | 582,350 | 596,909 | 613,000 | 613,000 | 613,000 | 613,000 | 613,000 |
| | 61020 | Executive Vice Pres | 97,013 | 99,438 | 102,119 | 102,119 | 102,119 | 102,119 | 102,119 |
| | 61060 | VP Business & Treas | 196,462 | 201,373 | 206,802 | 206,802 | 206,802 | 206,802 | 206,802 |
| | 62030 | Business Office | 484,777 | 496,897 | 510,292 | 510,292 | 510,292 | 510,292 | 510,292 |
| | 63020 | Personnel Office | 113,751 | 116,595 | 119,738 | 119,738 | 119,738 | 119,738 | 119,738 |
| | 63040 | Purchasing | 144,073 | 147,675 | 151,656 | 151,656 | 151,656 | 151,656 | 151,656 |
| | 63100 | General Admin. Exp. | 85,776 | 87,921 | 90,291 | 90,291 | 90,291 | 90,291 | 90,291 |
| | 63110 | Insurance | 325,875 | 334,022 | 343,026 | 343,026 | 343,026 | 343,026 | 343,026 |
| | 63120 | Telephone | 91,935 | 94,234 | 96,774 | 96,774 | 96,774 | 96,774 | 96,774 |
| | 63250 | Security | 391,353 | 401,137 | 411,951 | 411,951 | 411,951 | 411,951 | 411,951 |
| | 63300 | Staff Benefits | 5,631,131 | 5,771,909 | 5,927,506 | 5,927,506 | 5,927,506 | 5,927,506 | 5,927,506 |
| | 64020 | Data Processing | 678,966 | 695,940 | 714,701 | 714,701 | 714,701 | 714,701 | 714,701 |
| | 71000 | Physical Plant Admin. | 180,809 | 185,329 | 190,325 | 190,325 | 190,325 | 190,325 | 190,325 |
| | 72000 | Buildings | 801,259 | 821,290 | 843,430 | 843,430 | 843,430 | 843,430 | 843,430 |
| | 74010 | Power Plant | 1,628,313 | 1,669,021 | 1,714,014 | 1,714,014 | 1,714,014 | 1,714,014 | 1,714,014 |
| | 74020 | Disposal Plant | 121,838 | 124,883 | 128,250 | 128,250 | 128,250 | 128,250 | 128,250 |
| | 75010 | Grounds | 429,632 | 440,373 | 452,244 | 452,244 | 452,244 | 452,244 | 452,244 |
| | 75020 | Cars and Trucks | 59,619 | 61,110 | 62,757 | 62,757 | 62,757 | 62,757 | 62,757 |
| | 91100 | Laundry | 130,536 | 133,799 | 137,406 | 137,406 | 137,406 | 137,406 | 137,406 |
| | 91110 | Dining Hall | 4,715,278 | 4,833,159 | 4,963,450 | 4,963,450 | 4,963,450 | 4,963,450 | 4,963,450 |

VP for Student Affairs's Report

| Vice President for Student Affairs's Report | | | | | | | | | | |
|---|--------|------------------------|---------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| VP Code | ▼ Dept | Dept. Name | ▼ Prior | Year 1 Actual | Current Budget | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
| VP Student Services | 51100 | Dean of Students | | 73,176 | 75,005 | 77,028 | 77,028 | 77,028 | 77,028 | 77,028 |
| | 51500 | Handicapped Progs | | 65,217 | 66,847 | 68,649 | 68,649 | 68,649 | 68,649 | 68,649 |
| | 52130 | Orientation | | 1,224 | 1,254 | 1,288 | 1,288 | 1,288 | 1,288 | 1,288 |
| | 52140 | Student Activities Off | | 7,800 | 7,994 | 8,210 | 8,210 | 8,210 | 8,210 | 8,210 |
| | 52150 | Campus Ministry | | 154,566 | 158,430 | 162,701 | 162,701 | 162,701 | 162,701 | 162,701 |
| | 52400 | General Athletics | | 177,073 | 181,500 | 186,393 | 186,393 | 186,393 | 186,393 | 186,393 |
| | 52500 | Women's Athletics | | 298,646 | 306,112 | 329,364 | 345,114 | 361,652 | 379,016 | 397,248 |
| | 52600 | Men's Athletics | | 329,514 | 337,752 | 361,857 | 377,607 | 394,145 | 411,509 | 429,741 |
| | 52704 | Student Congress | | 13,148 | 13,477 | 13,840 | 13,840 | 13,840 | 13,840 | 13,840 |
| | 52705 | Student Paper | | 28,265 | 28,972 | 29,753 | 29,753 | 29,753 | 29,753 | 29,753 |
| | 52706 | Radio Station | | 13,971 | 14,320 | 14,706 | 14,706 | 14,706 | 14,706 | 14,706 |
| | 53190 | Counseling | | 492,010 | 504,310 | 517,905 | 517,905 | 517,905 | 517,905 | 517,905 |
| | 57100 | Infirmery | | 329,650 | 337,891 | 347,000 | 347,000 | 347,000 | 347,000 | 347,000 |
| | 61040 | VP Student Development | | 168,034 | 172,235 | 176,878 | 176,878 | 176,878 | 176,878 | 176,878 |
| VP Student Services Total | | | | 2,152,292 | 2,206,100 | 2,295,571 | 2,327,071 | 2,360,146 | 2,394,875 | 2,431,340 |
| Grand Total | | | | 2,152,292 | 2,206,100 | 2,295,571 | 2,327,071 | 2,360,146 | 2,394,875 | 2,431,340 |

VP for Institutional Advancement's Report

| Vice President for Institutional Advancement's Report | | | | | | | | | | |
|---|--------|--------------------|---------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| VP Code | ▼ Dept | Dept. Name | ▼ Prior | Year 1 Actual | Current Budget | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
| VP Institutional Advanceme | 32200 | Community Service | | 8,881 | 9,103 | 9,348 | 9,348 | 9,348 | 9,348 | 9,348 |
| | 61050 | VP Univ. Relations | | 264,430 | 271,040 | 278,347 | 278,347 | 278,347 | 278,347 | 278,347 |
| | 61051 | Prospect Research | | 66,472 | 68,134 | 69,971 | 69,971 | 69,971 | 69,971 | 69,971 |
| | 66210 | Publicity | | 71,058 | 72,835 | 74,798 | 74,798 | 74,798 | 74,798 | 74,798 |
| | 66220 | Alumni | | 128,690 | 131,907 | 135,463 | 135,463 | 135,463 | 135,463 | 135,463 |
| | 66240 | Annual Fund | | 146,937 | 150,610 | 154,670 | 154,670 | 154,670 | 154,670 | 154,670 |
| | 66260 | Estate Planning | | 130,366 | 133,625 | 137,227 | 137,227 | 137,227 | 137,227 | 137,227 |
| | 66270 | Development | | 172,681 | 176,998 | 181,769 | 181,769 | 181,769 | 181,769 | 181,769 |
| VP Institutional Advancement Total | | | | 989,513 | 1,014,251 | 1,041,593 | 1,041,593 | 1,041,593 | 1,041,593 | 1,041,593 |
| Grand Total | | | | 989,513 | 1,014,251 | 1,041,593 | 1,041,593 | 1,041,593 | 1,041,593 | 1,041,593 |

DOE Ratio

| | | | |
|-----------|-------|---------------|------------|
| Main Menu | Print | Print Preview | View Model |
|-----------|-------|---------------|------------|

U.S. Department of Education
Review of Non-Profit Financial Statements in Accordance With 34 CFR 668 Subpart L

Primary Reserve Ratio (Expendable Net Assets/Total Expenses):

| Accounts | Enter Amounts | Calculated Amounts |
|-------------------------------------|---------------|--------------------|
| Total Assets | \$ 23 | |
| Total Liabilities | \$ 34 | |
| Net Assets | | \$ (11) |
| Intangibles | \$ - | |
| Unsecured Related Party Receivables | \$ - | |
| Net Fixed Assets | \$ 45 | |
| Permanently Restricted Net Assets | \$ 5 | |
| Annuity, Life Income & Term | \$ 67 | |
| Long-Term Debt | \$ 6 | \$ 6 |
| Post-Emp or Rtmnt Liab | \$ - | |
| Expendable Net Assets | | \$ (122) |
| Total Expenses | \$ 56 | \$ 56 |

Equity Ratio (Modified Net Assets/Modified Assets):

| | | | |
|---------------------|--|---------|--|
| Modified Net Assets | | \$ (11) | |
| Modified Assets | | \$ 23 | |

Net Income Ratio (Change in Unrest. Net Assets/Unrest. Rev.):

| | | | |
|-----------------------------------|--|-------|--|
| Change in Unrestricted Net Assets | | \$ 1 | |
| Total Unrestricted Revenues | | \$ 57 | |

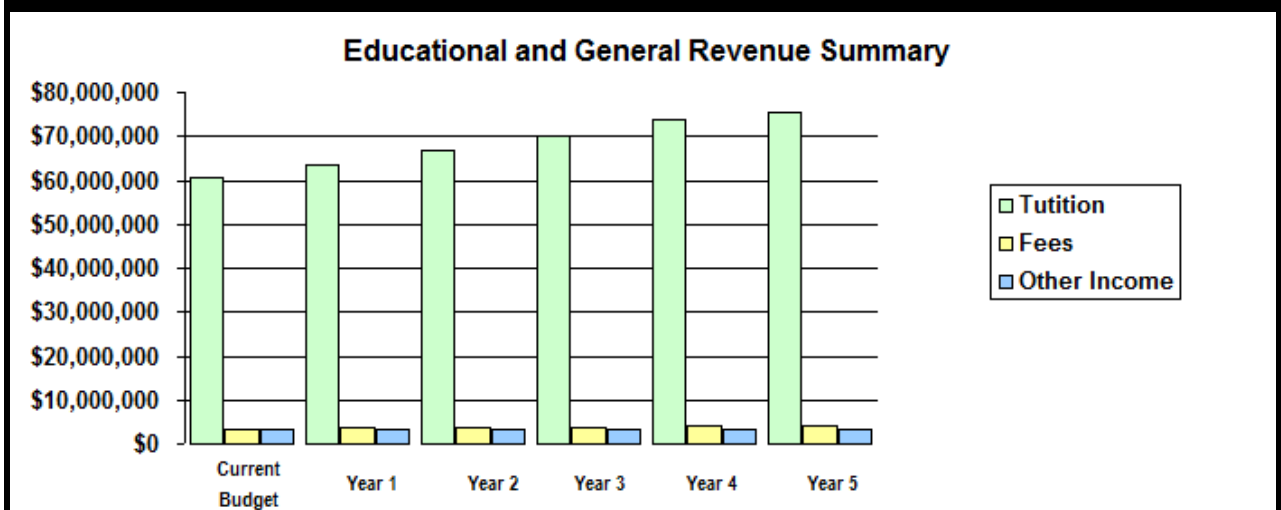
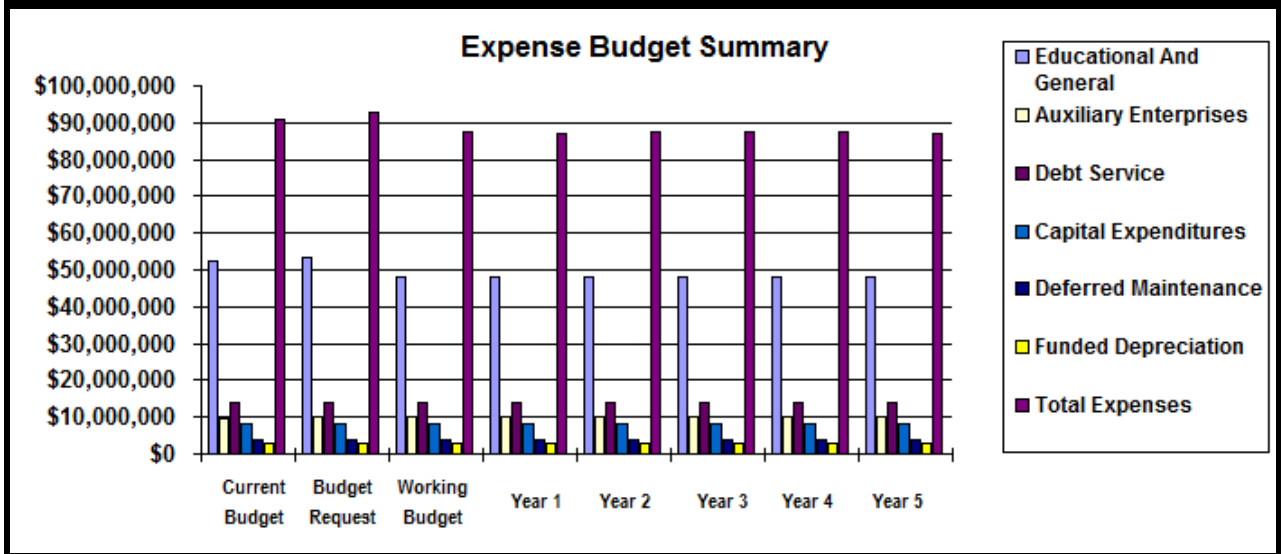
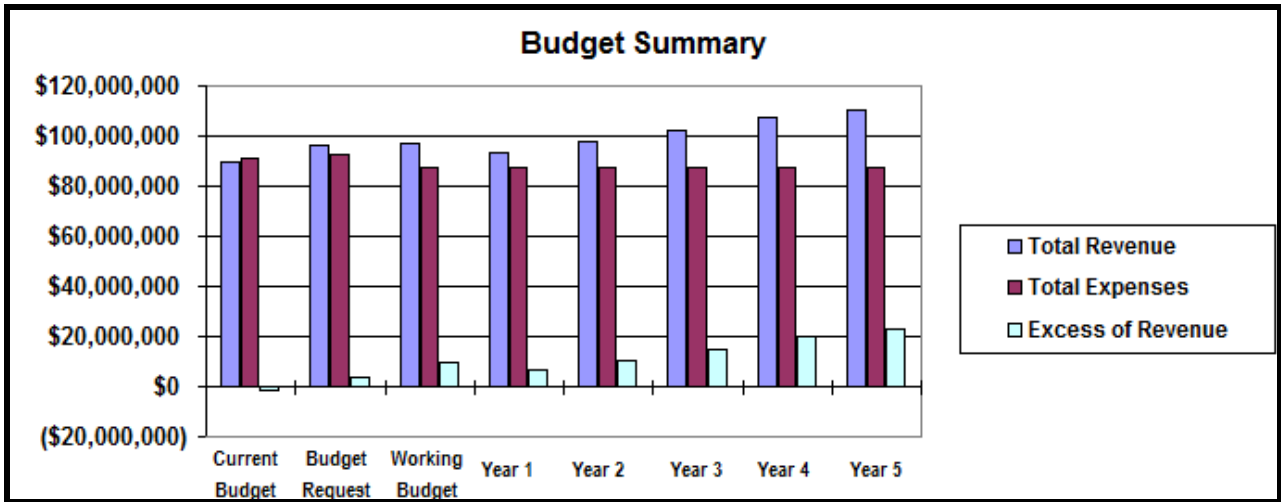
If Composite Score < 1.5,
HEA Program Funds: \$ -

| Ratio Name | Ratios | Strength Factors | Weights | Composite Scores |
|------------------|----------------|------------------|----------------|--------------------------------------|
| Primary | | | | |
| Primary Reserve: | -2.1786 | -1.0000 | 40% | -0.4000 |
| Equity: | -0.4783 | -1.0000 | 40% | -0.4000 |
| Net Income: | 0.0175 | 1.0000 | 20% | 0.2000 |
| Composite Score | | | | -0.60000 |
| | Fail Zone Pass | Scale | Fail Zone Pass | -1 to .9 1.0 to 1.4 1.5 to 3.0 |

Budget Reconciliation

| | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | | | | | | | | | | | | |
|--|--------------------------|--------------------------|--------------------------|---|---------------------------|---------------------------|-----------|-------|---------------|------------|---|--|----------------|-----------------|-------------------|--------------------|----------------|----------------------|
| Budget Reconciliation | Budget | Projection Year 1 | Projection Year 2 | Projection Year 3 | Projection Year 4 | Projection Year 5 | | | | | | | | | | | | |
| <table border="1" style="width: 100%; border-collapse: collapse; margin-bottom: 10px;"> <tr> <td style="width: 20%; text-align: center;">Main Menu</td> <td style="width: 20%; text-align: center;">Print</td> <td style="width: 20%; text-align: center;">Print Preview</td> <td style="width: 20%; text-align: center;">View Model</td> <td colspan="2" style="text-align: center;">Calculate Workbook and Refresh Pivot tables</td> </tr> <tr> <td style="text-align: center;">Budget Summary</td> <td style="text-align: center;">Aux Ent Summary</td> <td style="text-align: center;">Department Detail</td> <td style="text-align: center;">Object Pivot Table</td> <td style="text-align: center;">VP Pivot Table</td> <td style="text-align: center;">Division Pivot Table</td> </tr> </table> | | | | | | | Main Menu | Print | Print Preview | View Model | Calculate Workbook and Refresh Pivot tables | | Budget Summary | Aux Ent Summary | Department Detail | Object Pivot Table | VP Pivot Table | Division Pivot Table |
| Main Menu | Print | Print Preview | View Model | Calculate Workbook and Refresh Pivot tables | | | | | | | | | | | | | | |
| Budget Summary | Aux Ent Summary | Department Detail | Object Pivot Table | VP Pivot Table | Division Pivot Table | | | | | | | | | | | | | |
| <div style="border: 1px solid black; padding: 2px; margin-bottom: 10px;"> CFMW: To View Expense Budget Request and Expense Working Budget unhide columns D and E. </div> | | | | | | | | | | | | | | | | | | |
| Budget Summary | | | | | | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | | | | | | |
| Educational And General | 62,136,067 | 65,321,863 | 68,741,740 | 72,336,303 | 76,114,545 | 78,171,503 | | | | | | | | | | | | |
| Auxiliary Enterprises | 22,110,550 | 23,313,631 | 24,264,063 | 25,262,016 | 26,309,867 | 27,410,110 | | | | | | | | | | | | |
| Total | <u>84,246,617</u> | <u>88,635,494</u> | <u>93,005,803</u> | <u>97,598,319</u> | <u>102,424,412</u> | <u>105,581,613</u> | | | | | | | | | | | | |
| Expense | | | | | | | | | | | | | | | | | | |
| Educational And General | 40,185,869 | 40,819,185 | 40,850,685 | 40,883,760 | 40,918,489 | 40,954,954 | | | | | | | | | | | | |
| Auxiliary Enterprises | 9,522,920 | 10,259,635 | 10,259,635 | 10,259,635 | 10,259,635 | 10,259,635 | | | | | | | | | | | | |
| Total | <u>49,708,788</u> | <u>51,078,820</u> | <u>51,110,320</u> | <u>51,143,395</u> | <u>51,178,124</u> | <u>51,214,589</u> | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | | | | | | |
| Revenue Detail (E&G) | 62,136,067 | 65,321,863 | 68,741,740 | 72,336,303 | 76,114,545 | 78,171,503 | | | | | | | | | | | | |
| Auxiliary Enterprises Revenue | 22,110,550 | 23,313,631 | 24,264,063 | 25,262,016 | 26,309,867 | 27,410,110 | | | | | | | | | | | | |
| Total | <u>84,246,617</u> | <u>88,635,494</u> | <u>93,005,803</u> | <u>97,598,319</u> | <u>102,424,412</u> | <u>105,581,613</u> | | | | | | | | | | | | |
| Expense | | | | | | | | | | | | | | | | | | |
| Department Detail | <u>49,708,788</u> | <u>51,078,820</u> | <u>51,110,320</u> | <u>51,143,395</u> | <u>51,178,124</u> | <u>51,214,589</u> | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| Pivot Tables Reconciliation | | | | | | | | | | | | | | | | | | |
| Object Pivot Table | 49,708,788 | 51,078,820 | 51,110,320 | 51,143,395 | 51,178,124 | 51,214,589 | | | | | | | | | | | | |
| Dept Summary Pivot Table | 49,708,788 | 51,078,820 | 51,110,320 | 51,143,395 | 51,178,124 | 51,214,589 | | | | | | | | | | | | |
| VP Pivot Table | 49,708,788 | 51,078,820 | 51,110,320 | 51,143,395 | 51,178,124 | 51,214,589 | | | | | | | | | | | | |
| Budget Officer Pivot Table | 49,708,788 | 51,078,820 | 51,110,320 | 51,143,395 | 51,178,124 | 51,214,589 | | | | | | | | | | | | |
| Division Pivot Table | 49,708,788 | 51,078,820 | 51,110,320 | 51,143,395 | 51,178,124 | 51,214,589 | | | | | | | | | | | | |
| Location Pivot Table | 49,708,788 | 51,078,820 | 51,110,320 | 51,143,395 | 51,178,124 | 51,214,589 | | | | | | | | | | | | |

Budget Graphs



Capital Summary

| Capital Summary | 2007 Budget | 2008 Year 1 | 2009 Year 2 | 2010 Year 3 | 2011 Year 4 | 2012 Year 5 |
|------------------|----------------|------------------|------------------|------------------|------------------|------------------|
| Buildings | | | | | | |
| New | 0 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| Replacement | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Equipment | | | | | | |
| New | 0 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| Replacement | 0 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| Grounds | | | | | | |
| New | 0 | 0 | 0 | 0 | 0 | 0 |
| Replacement | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Total | 0 | 4,200,000 | 4,200,000 | 4,200,000 | 4,200,000 | 4,200,000 |

Totals from each Capital sheet flow into the totals for each category and summarize here.

Capital Buildings

| Capital Buildings | 2007 Budget | 2008 Year 1 | 2009 Year 2 | 2010 Year 3 | 2011 Year 4 | 2012 Year 5 |
|-------------------|----------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Buildings | | | | | | |
| New | | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| Replacement | | <u>1,000,000</u> | <u>1,000,000</u> | <u>1,000,000</u> | <u>1,000,000</u> | <u>1,000,000</u> |
| Total | | <u>2,500,000</u> | <u>2,500,000</u> | <u>2,500,000</u> | <u>2,500,000</u> | <u>2,500,000</u> |

Capital Equipment

| Capital Equipment | 2007 Budget | 2008 Year 1 | 2009 Year 2 | 2010 Year 3 | 2011 Year 4 | 2012 Year 5 |
|-------------------|----------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Equipment | | | | | | |
| New | | \$800,000 | \$800,000 | \$800,000 | \$800,000 | \$800,000 |
| Replacement | | <u>400,000</u> | <u>400,000</u> | <u>400,000</u> | <u>400,000</u> | <u>400,000</u> |
| Total | | <u>1,200,000</u> | <u>1,200,000</u> | <u>1,200,000</u> | <u>1,200,000</u> | <u>1,200,000</u> |

Capital Other

| Capital Other | 2007 Budget | 2008 Year 1 | 2009 Year 2 | 2010 Year 3 | 2011 Year 4 | 2012 Year 5 |
|----------------|----------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Grounds | | | | | | |
| New | | 0 | 0 | 0 | 0 | 0 |
| Improvement | | <u>500,000</u> | <u>500,000</u> | <u>500,000</u> | <u>500,000</u> | <u>500,000</u> |
| Total | | <u>500,000</u> | <u>500,000</u> | <u>500,000</u> | <u>500,000</u> | <u>500,000</u> |

Position Budget Faculty

| Dept. | Object | Position | | Employee Name | | FTE | Dept. Name | Object Name | Position | | Code | 2007 Budget | Code | | 2008 Projection Year 1 |
|-------|--------|----------|--|---------------|------------|-----|---------------------|------------------|---------------------|------|----------------------------|----------------|-------|------------------------|------------------------------|
| | | Number | | First | Last | | | | Title/Rank | Code | | | Desc. | Year 1 | |
| 11100 | 510 | 1 | | Leola | Crowders | 1.0 | English | Faculty Salaries | Professor | 10 | Full-time Tenure Track | 102,000 | 10 | Full-time Tenure Tract | 102,000 |
| 11100 | 510 | 2 | | Thomas | Affleck | 1.0 | English | Faculty Salaries | Professor | 20 | Full-time Non-Tenure Track | 120,360 | 10 | Full-time Tenure Tract | 120,360 |
| 11100 | 510 | 3 | | W J | Shannon | 1.0 | English | Faculty Salaries | Associate Professor | 30 | Adjunct | 120,360 | 10 | Full-time Tenure Tract | 120,360 |
| 11100 | 510 | 4 | | Wendell M | Kilcrease | 1.0 | English | Faculty Salaries | Associate Professor | 10 | Full-time Tenure Track | 112,200 | 10 | Full-time Tenure Tract | 112,200 |
| 11100 | 510 | 5 | | Mary L | Daniel | 1.0 | English | Faculty Salaries | Assistant Professor | 50 | Full-Year Sabbatical | 142,800 | 10 | Full-time Tenure Tract | 142,800 |
| 11100 | 510 | 6 | | Florence H | Buchanan | 1.0 | English | Faculty Salaries | Assistant Professor | 10 | Full-time Tenure Track | 173,400 | 10 | Full-time Tenure Tract | 173,400 |
| 11100 | 510 | 7 | | David | Gish | 1.0 | English | Faculty Salaries | Instructor | 20 | Full-time Non-Tenure Track | 142,800 | 10 | Full-time Tenure Tract | 142,800 |
| 11100 | 510 | 8 | | Thomas H | Burks | 1.0 | English | Faculty Salaries | Instructor | 40 | Graduate Assistant | 153,000 | 10 | Full-time Tenure Tract | 153,000 |
| 11100 | 510 | 9 | | W L | Reynolds | 1.0 | English | Faculty Salaries | Instructor | 60 | On-Leave | <u>153,000</u> | 10 | Full-time Tenure Tract | <u>153,000</u> |
| | | | | | | | | | | | | 1,219,920 | | | 1,219,920 |
| | | | | | | | | | | | | | | | |
| 11110 | 510 | 1 | | Lewis | Henson | 1.0 | Classical Languages | Faculty Salaries | Professor | 10 | Full-time Tenure Track | 51,450 | 10 | Full-time Tenure Tract | 51,450 |
| 11110 | 510 | 2 | | Willis | Jimmie | 1.0 | Classical Languages | Faculty Salaries | Professor | 20 | Full-time Non-Tenure Track | 33,180 | 10 | Full-time Tenure Tract | 33,180 |
| 11110 | 510 | 3 | | Paul R | Harker | 1.0 | Classical Languages | Faculty Salaries | Associate Professor | 30 | Adjunct | 67,311 | 10 | Full-time Tenure Tract | 67,311 |
| 11110 | 510 | 4 | | Riley | Allen | 1.0 | Classical Languages | Faculty Salaries | Associate Professor | 10 | Full-time Tenure Track | 34,545 | 10 | Full-time Tenure Tract | 34,545 |
| 11110 | 510 | 5 | | Debra J | Mocullough | 1.0 | Classical Languages | Faculty Salaries | Assistant Professor | 50 | Full-Year Sabbatical | 58,580 | 10 | Full-time Tenure Tract | 58,580 |
| 11110 | 510 | 6 | | Bradford | Isbell | 1.0 | Classical Languages | Faculty Salaries | Assistant Professor | 10 | Full-time Tenure Track | 64,365 | 10 | Full-time Tenure Tract | 64,365 |
| 11110 | 510 | 7 | | Wanda | Isbell | 1.0 | Classical Languages | Faculty Salaries | Instructor | 20 | Full-time Non-Tenure Track | 53,745 | 10 | Full-time Tenure Tract | 53,745 |
| 11110 | 510 | 8 | | Sandra | Garner | 1.0 | Classical Languages | Faculty Salaries | Instructor | 40 | Graduate Assistant | <u>30,824</u> | 10 | Full-time Tenure Tract | <u>30,824</u> |
| | | | | | | | | | | | | 400,000 | | | 400,000 |

| Dept. | Object | Position | | Employee Name | | Code | Desc. | 2009 | | Code | Desc. | 2010 | | Code | Desc. | 2011 | | Code | Desc. | 2012 | | |
|-------|--------|----------|------------|---------------|--------|------------------------|-----------|--------|------------------------|-----------|-------|------------------------|-----------|------|------------------------|-----------|--------|------------------------|-----------|------------|------------------------|-----------|
| | | Number | First | Last | Year 2 | | | Year 2 | Projection | | | Year 2 | Year 2 | | | Year 3 | Year 3 | | | Projection | Year 3 | Year 3 |
| 11100 | 5110 | 1 | Leola | Crowders | 10 | Full-time Tenure Track | 102,000 | 10 | Full-time Tenure Track | 102,000 | 10 | Full-time Tenure Track | 102,000 | 10 | Full-time Tenure Track | 102,000 | 10 | Full-time Tenure Track | 102,000 | 10 | Full-time Tenure Track | 102,000 |
| 11100 | 5110 | 2 | Thomas | Affleck | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 |
| 11100 | 5110 | 3 | W J | Shannon | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 | 10 | Full-time Tenure Track | 120,360 |
| 11100 | 5110 | 4 | Wendell M | Kilcrease | 10 | Full-time Tenure Track | 112,200 | 10 | Full-time Tenure Track | 112,200 | 10 | Full-time Tenure Track | 112,200 | 10 | Full-time Tenure Track | 112,200 | 10 | Full-time Tenure Track | 112,200 | 10 | Full-time Tenure Track | 112,200 |
| 11100 | 5110 | 5 | Mary L | Daniel | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 |
| 11100 | 5110 | 6 | Florence H | Buchanan | 10 | Full-time Tenure Track | 173,400 | 10 | Full-time Tenure Track | 173,400 | 10 | Full-time Tenure Track | 173,400 | 10 | Full-time Tenure Track | 173,400 | 10 | Full-time Tenure Track | 173,400 | 10 | Full-time Tenure Track | 173,400 |
| 11100 | 5110 | 7 | David | Gish | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 | 10 | Full-time Tenure Track | 142,800 |
| 11100 | 5110 | 8 | Thomas H | Burks | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 |
| 11100 | 5110 | 9 | W L | Reynolds | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 | 10 | Full-time Tenure Track | 153,000 |
| | | | | | | | 1,219,920 | | | 1,219,920 | | | 1,219,920 | | | 1,219,920 | | | 1,219,920 | | | 1,219,920 |
| 11110 | 5110 | 1 | Lewis | Henson | 10 | Full-time Tenure Track | 51,450 | 10 | Full-time Tenure Track | 51,450 | 10 | Full-time Tenure Track | 51,450 | 10 | Full-time Tenure Track | 51,450 | 10 | Full-time Tenure Track | 51,450 | 10 | Full-time Tenure Track | 51,450 |
| 11110 | 5110 | 2 | Willis | Jimmie | 10 | Full-time Tenure Track | 33,180 | 10 | Full-time Tenure Track | 33,180 | 10 | Full-time Tenure Track | 33,180 | 10 | Full-time Tenure Track | 33,180 | 10 | Full-time Tenure Track | 33,180 | 10 | Full-time Tenure Track | 33,180 |
| 11110 | 5110 | 3 | Paul R | Harker | 10 | Full-time Tenure Track | 67,311 | 10 | Full-time Tenure Track | 67,311 | 10 | Full-time Tenure Track | 67,311 | 10 | Full-time Tenure Track | 67,311 | 10 | Full-time Tenure Track | 67,311 | 10 | Full-time Tenure Track | 67,311 |
| 11110 | 5110 | 4 | Riley | Allen | 10 | Full-time Tenure Track | 34,545 | 10 | Full-time Tenure Track | 34,545 | 10 | Full-time Tenure Track | 34,545 | 10 | Full-time Tenure Track | 34,545 | 10 | Full-time Tenure Track | 34,545 | 10 | Full-time Tenure Track | 34,545 |
| 11110 | 5110 | 5 | Debra J | McCullough | 10 | Full-time Tenure Track | 58,580 | 10 | Full-time Tenure Track | 58,580 | 10 | Full-time Tenure Track | 58,580 | 10 | Full-time Tenure Track | 58,580 | 10 | Full-time Tenure Track | 58,580 | 10 | Full-time Tenure Track | 58,580 |
| 11110 | 5110 | 6 | Bradford | Isbell | 10 | Full-time Tenure Track | 64,365 | 10 | Full-time Tenure Track | 64,365 | 10 | Full-time Tenure Track | 64,365 | 10 | Full-time Tenure Track | 64,365 | 10 | Full-time Tenure Track | 64,365 | 10 | Full-time Tenure Track | 64,365 |
| 11110 | 5110 | 7 | Wanda | Isbell | 10 | Full-time Tenure Track | 59,745 | 10 | Full-time Tenure Track | 59,745 | 10 | Full-time Tenure Track | 59,745 | 10 | Full-time Tenure Track | 59,745 | 10 | Full-time Tenure Track | 59,745 | 10 | Full-time Tenure Track | 59,745 |
| 11110 | 5110 | 8 | Sandra | Garner | 10 | Full-time Tenure Track | 30,824 | 10 | Full-time Tenure Track | 30,824 | 10 | Full-time Tenure Track | 30,824 | 10 | Full-time Tenure Track | 30,824 | 10 | Full-time Tenure Track | 30,824 | 10 | Full-time Tenure Track | 30,824 |
| | | | | | | | 400,000 | | | 400,000 | | | 400,000 | | | 400,000 | | | 400,000 | | | 400,000 |

Position Codes Table

| Position Codes Table | |
|----------------------|-------------------------------------|
| Code | Description |
| 10 | Full-time Tenure Track |
| 20 | Full-time Non-Tenure Track |
| 30 | Adjunct |
| 40 | Graduate Assistant |
| 50 | Full-Year Sabbatical |
| 60 | Half-Year Sabbatical |
| 60 | On-Leave |
| 100 | Non-Teaching Professional Full-time |
| 110 | Non-Teaching Professional Part-time |
| 200 | Hourly Full-time |
| 210 | Hourly Part-time |
| 300 | Family Medical Leave |
| 400 | Leave of Absence |

Position Budget Staff

| Dept. | Object | Position | | Employee Name | | FTE | Dept. Name | Object Name | 2008 | Budget | Budget | Budget | Budget | Budget |
|-------|--------|----------|-----------|---------------|--------|-----|---------------------------------|--------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | Number | First | Last | Budget | | | | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | |
| 21700 | 5310 | 1 | Rosa M | Lewis | | 1.0 | Faculty Research Office Staff | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 21700 | 5310 | 2 | Steven L | Wooddall | | 1.0 | Faculty Research Office Staff | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 21700 | 5310 | 3 | Jerry | Shaw | | 1.0 | Faculty Research Office Staff | | <u>50,000</u> | <u>50,000</u> | <u>50,000</u> | <u>50,000</u> | <u>50,000</u> | <u>50,000</u> |
| | | | | | | | | | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 41010 | 5310 | 1 | J E | Stallings | | 1.0 | Library | Office Staff | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 41010 | 5310 | 2 | Jane | Goolsby | | 1.0 | Library | Office Staff | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 |
| 41010 | 5310 | 3 | Ann | Jones | | 1.0 | Library | Office Staff | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 41010 | 5310 | 4 | James R | Cagle | | 1.0 | Library | Office Staff | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 41010 | 5310 | 5 | Mavis | Mobley | | 1.0 | Library | Office Staff | <u>50,000</u> | <u>50,000</u> | <u>50,000</u> | <u>50,000</u> | <u>50,000</u> | <u>50,000</u> |
| | | | | | | | | | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| 44380 | 5220 | 1 | J E | Butler | | 1.0 | Acadm. Computer Admin. & Manag | | 119,880 | 119,880 | 119,880 | 119,880 | 119,880 | 119,880 |
| 46050 | 5220 | 1 | Susie M | Calhoun | | 1.0 | Graduate School Admin. & Manag | | 164,970 | 164,970 | 164,970 | 164,970 | 164,970 | 164,970 |
| 46070 | 5310 | 1 | Randy | Lomax | | 1.0 | General Educatna Office Staff | | 41,040 | 41,040 | 41,040 | 41,040 | 41,040 | 41,040 |
| 46080 | 5220 | 1 | Charles D | Johnson | | 1.0 | Dean Sch. Arts & Admin. & Manag | | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| 46080 | 5220 | 2 | Willie E | Griggers | | 1.0 | Dean Sch. Arts & Admin. & Manag | | <u>112,500</u> | <u>112,500</u> | <u>112,500</u> | <u>112,500</u> | <u>112,500</u> | <u>112,500</u> |
| | | | | | | | | | 287,500 | 287,500 | 287,500 | 287,500 | 287,500 | 287,500 |

Position Budget FTE Table

| Faculty FTE | | | | Staff FTE | | | | |
|-------------|-------|--------|---------------------|-------------|-----------------------|--------|---------------------|--------------|
| Sum of FTE | Dept. | Object | Dept. Name | Dept. | Dept. Name | Object | Object Name | Count of FTE |
| | 11100 | 5110 | English | 21700 | Faculty Research | 5310 | Office Staff | 3 |
| 9 | 11110 | 5110 | Classical Languages | 21700 Total | | | | 3 |
| 8 | 11120 | 5110 | Modern Languages | 41010 | Library | 5310 | Office Staff | 5 |
| 8 | 11130 | 5110 | Theology | 41010 Total | | | | 5 |
| 9 | 11140 | 5110 | Philosophy | 44380 | Acdmc.Computer Se | 5220 | Admin. & Managerial | 1 |
| 9 | 11150 | 5110 | History | 44380 Total | | | | 1 |
| 10 | 11160 | 5110 | Sociology | 46050 | Graduate School | 5220 | Admin. & Managerial | 1 |
| 9 | 11170 | 5110 | Music | 46050 Total | | | | 1 |
| 5 | 11180 | 5110 | Mass Communication | 46070 | General Eductnal. | 5310 | Office Staff | 1 |
| 11 | 11190 | 5110 | Psychology | 46070 Total | | | | 1 |
| 8 | 11200 | 5110 | Fine Arts | 46080 | Dean Sch. Arts & Sci | 5220 | Admin. & Managerial | 2 |
| 2 | 11210 | 5110 | Graduate Theology | 46080 | Dean Sch. Arts & Sci. | 5310 | Office Staff | 4 |
| 1 | 11220 | 5110 | Peace Studies | 46080 Total | | | | 6 |
| 1 | 11310 | 5110 | Biology | 46410 | Dean Sch. Business | 5220 | Admin. & Managerial | 2 |
| 13 | 11320 | 5110 | Chemistry | 46410 | Dean Sch. Business | 5310 | Office Staff | 3 |
| 7 | 11330 | 5110 | Physics & Grn. Sci. | 46410 Total | | | | 5 |
| 7 | 11340 | 5110 | Mathematics | 46500 | Dean Sch. Education | 5220 | Admin. & Managerial | 2 |
| 12 | 11350 | 5110 | Military Science | 46500 | Dean Sch. Education | 5310 | Office Staff | 2 |
| 1 | 11420 | 5110 | Accounting | 46500 Total | | | | 4 |
| 14 | 11430 | 5110 | Economics | 51100 | Dean of Students | 5220 | Admin. & Managerial | 1 |
| 5 | 11440 | 5110 | Finance | 51100 Total | | | | 1 |
| 6 | 11450 | 5110 | Management | 51500 | Handicapped Progs | 5220 | Admin. & Managerial | 1 |
| 10 | 11460 | 5110 | Marketing | 51500 Total | | | | 1 |

Position Budget Head Count

| Faculty Head Count | | | | | Staff Head Count | | | | |
|--------------------|---------------------|--------|------------------|------------------|------------------|-------------|----------|---------------------|-------|
| Dept. | Dept. Name | Object | Object Name | Head Count Table | Head Cour | Dept. | Dept. Na | Object Name | Total |
| 11100 | English | 5110 | Faculty Salaries | 9 | 21700 | Faculty Res | 5310 | Office Staff | 3 |
| 11110 | Classical Language | 5110 | Faculty Salaries | 8 | 21700 Total | | | | 3 |
| 11120 | Modern Languages | 5110 | Faculty Salaries | 8 | 41010 | Library | 5310 | Office Staff | 5 |
| 11130 | Theology | 5110 | Faculty Salaries | 9 | 41010 Total | | | | 5 |
| 11140 | Philosophy | 5110 | Faculty Salaries | 9 | 44380 | Acdmc.Co | 5220 | Admin. & Managerial | 1 |
| 11150 | History | 5110 | Faculty Salaries | 10 | 44380 Total | | | | 1 |
| 11160 | Sociology | 5110 | Faculty Salaries | 9 | 46050 | Graduate S | 5220 | Admin. & Managerial | 1 |
| 11170 | Music | 5110 | Faculty Salaries | 5 | 46050 Total | | | | 1 |
| 11180 | Mass Communicati | 5110 | Faculty Salaries | 11 | 46070 | General Ed | 5310 | Office Staff | 1 |
| 11190 | Psychology | 5110 | Faculty Salaries | 8 | 46070 Total | | | | 1 |
| 11200 | Fine Arts | 5110 | Faculty Salaries | 2 | 46080 | Dean Sch. | 5220 | Admin. & Managerial | 2 |
| 11210 | Graduate Theology | 5110 | Faculty Salaries | 1 | 46080 | Dean Sch. | 5310 | Office Staff | 4 |
| 11220 | Peace Studies | 5110 | Faculty Salaries | 1 | 46080 Total | | | | 6 |
| 11310 | Biology | 5110 | Faculty Salaries | 13 | 46410 | Dean Sch. | 5220 | Admin. & Managerial | 2 |
| 11320 | Chemistry | 5110 | Faculty Salaries | 7 | 46410 | Dean Sch. | 5310 | Office Staff | 3 |
| 11330 | Physics & Grn. Sci. | 5110 | Faculty Salaries | 7 | 46410 Total | | | | 5 |
| 11340 | Mathematics | 5110 | Faculty Salaries | 12 | 46500 | Dean Sch. | 5220 | Admin. & Managerial | 2 |
| 11350 | Military Science | 5110 | Faculty Salaries | 1 | 46500 | Dean Sch. | 5310 | Office Staff | 2 |
| 11420 | Accounting | 5110 | Faculty Salaries | 14 | 46500 Total | | | | 4 |
| 11430 | Economics | 5110 | Faculty Salaries | 5 | 51100 | Dean of St | 5220 | Admin. & Managerial | 1 |
| 11440 | Finance | 5110 | Faculty Salaries | 6 | 51100 Total | | | | 1 |
| 11450 | Management | 5110 | Faculty Salaries | 10 | 51500 | Handicapp | 5220 | Admin. & Managerial | 1 |
| 11460 | Marketing | 5110 | Faculty Salaries | 7 | 51500 Total | | | | 1 |

Position Budget Table

| Dept. | Base Dept. Name | Budget Object | Object Name | 2007 Budget | 2008 | 2010 | 2010 | 2011 | 2012 |
|-------|---------------------|---------------|------------------|-------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | | | | Projection Year 1 | Projection Year 2 | Projection Year 3 | Projection Year 4 | Projection Year 5 |
| 11100 | English | 5110 | Faculty Salaries | 1,219,920 | 1,219,920 | 1219920 | 1219920 | 1219920 | 1219920 |
| 11110 | Classical Languages | 5110 | Faculty Salaries | 400,000 | 400,000 | 399999.6 | 399999.6 | 399999.6 | 399999.6 |
| 11120 | Modern Languages | 5110 | Faculty Salaries | 784,274 | 784,274 | 784274.4 | 784274.4 | 784274.4 | 784274.4 |
| 11130 | Theology | 5110 | Faculty Salaries | 950,695 | 950,695 | 950695.2 | 950695.2 | 950695.2 | 950695.2 |
| 11140 | Philosophy | 5110 | Faculty Salaries | 993,611 | 993,611 | 993610.8 | 993610.8 | 993610.8 | 993610.8 |
| 11150 | History | 5110 | Faculty Salaries | 801,965 | 801,965 | 801964.8 | 801964.8 | 801964.8 | 801964.8 |
| 11160 | Sociology | 5110 | Faculty Salaries | 685,146 | 685,146 | 685146 | 685146 | 685146 | 685146 |
| 11170 | Music | 5110 | Faculty Salaries | 256,826 | 256,826 | 256825.8 | 256825.8 | 256825.8 | 256825.8 |
| 11180 | Mass Communication | 5110 | Faculty Salaries | 824,897 | 824,897 | 824896.8 | 824896.8 | 824896.8 | 824896.8 |
| 11190 | Psychology | 5110 | Faculty Salaries | 585,421 | 585,421 | 585421.2 | 585421.2 | 585421.2 | 585421.2 |
| 11200 | Fine Arts | 5110 | Faculty Salaries | 112,367 | 112,367 | 112366.8 | 112366.8 | 112366.8 | 112366.8 |
| 11210 | Graduate Theology | 5110 | Faculty Salaries | 23,587 | 23,587 | 23587.2 | 23587.2 | 23587.2 | 23587.2 |
| 11220 | Peace Studies | 5110 | Faculty Salaries | 5,897 | 5,897 | 5896.8 | 5896.8 | 5896.8 | 5896.8 |
| 11310 | Biology | 5110 | Faculty Salaries | 839,966 | 839,966 | 839966.4 | 839966.4 | 839966.4 | 839966.4 |
| 11320 | Chemistry | 5110 | Faculty Salaries | 453,071 | 453,071 | 453070.8 | 453070.8 | 453070.8 | 453070.8 |
| 11330 | Physics & Grn. Sci. | 5110 | Faculty Salaries | 425,880 | 425,880 | 425880 | 425880 | 425880 | 425880 |
| 11340 | Mathematics | 5110 | Faculty Salaries | 1,259,622 | 1,259,622 | 1259622 | 1259622 | 1259622 | 1259622 |
| 11350 | Military Science | 5110 | Faculty Salaries | 23,260 | 23,260 | 23259.6 | 23259.6 | 23259.6 | 23259.6 |
| 11420 | Accounting | 5110 | Faculty Salaries | 1,008,680 | 1,008,680 | 1008680.4 | 1008680.4 | 1008680.4 | 1008680.4 |
| 11430 | Economics | 5110 | Faculty Salaries | 456,347 | 456,347 | 456346.8 | 456346.8 | 456346.8 | 456346.8 |
| 11440 | Finance | 5110 | Faculty Salaries | 382,309 | 382,309 | 382309.2 | 382309.2 | 382309.2 | 382309.2 |
| 11450 | Management | 5110 | Faculty Salaries | 682,063 | 682,063 | 682063.2 | 682063.2 | 682063.2 | 682063.2 |
| 11460 | Marketing | 5110 | Faculty Salaries | 487,141 | 487,141 | 487141.2 | 487141.2 | 487141.2 | 487141.2 |

Position Budget Object Table

| Faculty Salaries | | | Staff Salaries | | | | | | | |
|------------------|--------|-------------|----------------|---------------------|------------|------------|------------|------------|------------|------------|
| Base Budget | Object | Grand Total | Object | Object Name | Budget | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
| | 5110 | 16,054,757 | 5220 | Admin. & Managerial | 6,282,791 | 6,282,791 | 6,282,791 | 6,282,791 | 6,282,791 | 6,282,791 |
| | | | 5310 | Office Staff | 3,872,314 | 3,872,314 | 3,872,314 | 3,872,314 | 3,872,314 | 3,872,314 |
| | | | 5320 | Food Service | 1,782,500 | 1,782,500 | 1,782,500 | 1,782,500 | 1,782,500 | 1,782,500 |
| | | | 5420 | Trades, Workmen | 1,467,500 | 1,467,500 | 1,467,500 | 1,467,500 | 1,467,500 | 1,467,500 |
| | | | 5430 | Housekeeping Staff | 881,000 | 881,000 | 881,000 | 881,000 | 881,000 | 881,000 |
| | | | Grand Total | | 14,286,105 | 14,286,105 | 14,286,105 | 14,286,105 | 14,286,105 | 14,286,105 |

Position Code Analysis

| Faculty Position Code Analysis | | | | |
|--------------------------------|---------------------|------|----------------------------|-----------------|
| Dept. | Dept. Name | Code | Desc. | Count of Number |
| 11100 | | | | 9 |
| | English | | | |
| | | 10 | Full-time Tenure Track | 3 |
| | | 20 | Full-time Non-Tenure Track | 2 |
| | | 30 | Adjunct | 1 |
| | | 40 | Graduate Assistant | 1 |
| | | 50 | Full-Year Sabbatical | 1 |
| | | 60 | On-Leave | 1 |
| 11110 | | | | 8 |
| | Classical Languages | | | |
| | | 10 | Full-time Tenure Track | 3 |
| | | 20 | Full-time Non-Tenure Track | 2 |
| | | 30 | Adjunct | 1 |
| | | 40 | Graduate Assistant | 1 |
| | | 50 | Full-Year Sabbatical | 1 |
| 11120 | | | | 8 |

Financial Position

| Main Menu | Print | Print Preview | View Model | Strategic Plan | | |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|--|
| Statement of Financial Position | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 | |
| Assets | | | | | | |
| Cash and equivalents | \$3,200,000 | \$3,200,000 | \$3,200,000 | \$3,200,000 | \$3,200,000 | |
| Investment | 19,500,000 | 19,500,000 | 19,500,000 | 19,500,000 | 19,500,000 | |
| Accounts receivable | | | | | | |
| Students | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | |
| Other | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | |
| Loans receivable | 375,000 | 375,000 | 375,000 | 375,000 | 375,000 | |
| Inventories | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | |
| Other assets | 23,000 | 23,000 | 23,000 | 23,000 | 23,000 | |
| Property | | | | | | |
| Land and improvements | 650,000 | 650,000 | 650,000 | 650,000 | 650,000 | |
| Buildings | 48,187,000 | 48,187,000 | 48,187,000 | 48,187,000 | 48,187,000 | |
| Equipment | 7,000,000 | 7,000,000 | 7,000,000 | 7,000,000 | 7,000,000 | |
| Total plant | \$55,837,000 | \$55,837,000 | \$55,837,000 | \$55,837,000 | \$55,837,000 | |
| Total Assets | \$79,360,000 | \$79,360,000 | \$79,360,000 | \$79,360,000 | \$79,360,000 | |
| Statement of Financial Position | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 | |
| Liabilities | | | | | | |
| Accounts payable and accruals | \$1,200,000 | \$1,200,000 | \$1,200,000 | \$1,200,000 | \$1,200,000 | |
| Deferred revenue | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | |
| Student and other deposits | 330,000 | 330,000 | 330,000 | 330,000 | 330,000 | |
| Lease payable | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | |
| Bond payable | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | |
| Mortgages and notes payable | 7,000,000 | 7,000,000 | 7,000,000 | 7,000,000 | 7,000,000 | |
| Total liabilities | \$11,680,000 | \$11,680,000 | \$11,680,000 | \$11,680,000 | \$11,680,000 | |
| Statement of Financial Position | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 | |
| Net Assets | | | | | | |
| Current | | | | | | |
| Designated (unrestricted) | \$95,000 | \$95,000 | \$95,000 | \$95,000 | \$95,000 | |
| General (unrestricted) | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | |
| Restricted | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | |
| Loans | | | | | | |
| Perkins | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | |
| University funds | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | |
| Endowments | | | | | | |
| General (restricted) | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | |
| Quasi endowment (unrestricted) | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | |
| Plant | | | | | | |
| Unexpended | 285,000 | 285,000 | 285,000 | 285,000 | 285,000 | |
| Funded depreciation | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 | |
| Other unrestricted | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | |
| Retirement of indebtedness | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | |
| Net investment in plant | 45,000,000 | 45,000,000 | 45,000,000 | 45,000,000 | 45,000,000 | |
| Total Fund Balances | \$67,680,000 | \$67,680,000 | \$67,680,000 | \$67,680,000 | \$67,680,000 | |
| | \$79,360,000 | \$79,360,000 | \$79,360,000 | \$79,360,000 | \$79,360,000 | |

Financial ratios

| Financial Ratios | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
|--|----------------|----------------|----------------|----------------|----------------|
| Plant Equity to Plant Debt | 474% | 474% | 474% | 474% | 474% |
| Debt Service to Total Expense | 17% | 17% | 17% | 17% | 17% |
| Expendable Fund Balances to Total Expense | 17% | 757% | 757% | 757% | 757% |
| Institutional Scholarships to Tuition - Day | 12% | 12% | 12% | 12% | 12% |
| Total Financial Aid to Total E&G Revenue | 8% | 8% | 7% | 7% | 7% |
| Tuition as Percent of Total Revenue | 71% | 71% | 71% | 71% | 70% |
| Auxiliary Enterprise Expense to Total Expense | 13% | 13% | 13% | 13% | 13% |
| Scholarship Expense per Student | \$5,631 | \$5,777 | \$5,932 | \$6,095 | \$6,269 |
| Instruction Expense per Student | \$8,924 | \$8,924 | \$8,924 | \$8,924 | \$8,924 |
| Student Services per Student | \$24,647 | \$24,662 | \$24,678 | \$24,695 | \$24,713 |

Summary Statistics

| Summary Statistics | 2009 Year 1 | 2010 Year 2 | 2011 Year 3 | 2012 Year 4 | 2013 Year 5 |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|
| Accepted rate | 85% | 85% | 85% | 85% | 85% |
| Enrollment rate | 35% | 35% | 35% | 35% | 35% |
| Inflation rate | 0% | 0% | 0% | 0% | 0% |
| Salary increase | | | | | |
| Faculty Salaries | 0% | 0% | 0% | 0% | 0% |
| Admin. & Managerial | 0% | 0% | 0% | 0% | 0% |
| Office Staff | 0% | 0% | 0% | 0% | 0% |
| Freshmen enrollment | 600 | 600 | 600 | 600 | 600 |
| Total enrollment | 2,072 | 2,072 | 2,072 | 2,072 | 2,072 |
| Tuition amount | \$21,000 | \$22,050 | \$23,153 | \$24,310 | \$25,526 |
| Room amount (Double) | \$7,875 | \$8,269 | \$8,682 | \$9,116 | \$9,572 |
| Board amount (19 Meal Plan) | \$3,990 | \$4,190 | \$4,399 | \$4,619 | \$4,850 |

Interim Financial Statements

| Interim Financial Statements | Dept No. | 2008 Budget | Projections | | | |
|--|-------------|----------------|-------------|-----------|-----------|-----------|
| | | | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
| Educational and General Revenue | | | | | | |
| Tuition Day | 01100 | | | | | |
| Tuition Evening | 01200 | | | | | |
| Tuition Graduate | 01300 | | | | | |
| Tuition Summer | 01400 | | | | | |
| Intersession fees | 01402 | | | | | |
| Continuing Education | 01600 | | | | | |
| Total Tuition | | | | | | |
| Lab Fee | 01810 | | | | | |
| Payment Plan fee | 01830 | | | | | |
| Add Drop Fee | 01900 | | | | | |
| Degree Fee | 01930 | | | | | |
| Student Activity Fee | 01970 | | | | | |
| Health Fee | 01971 | | | | | |
| Computer Fee | 01972 | | | | | |
| Library Fee | 01973 | | | | | |
| Testing Fee | 01974 | | | | | |
| Total Fees | | | | | | |
| Endowment Income | | | | | | |
| State Appropriations | 02200 | | | | | |
| Annual Fund | 04100 | | | | | |
| Library Fines | 09300 | | | | | |
| Other Sources | 09800 | | | | | |
| Investment Income | 09900 | | | | | |
| Total Other Inc. | | | | | | |
| Total E & G Revenue | | | | | | |